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CONSOLIDATION AND ENHANCED LIVELIHOOD INITIATIVE – CENTRAL REGION (CELI-CENTRAL)

QUARTERLY REPORT

OCTOBER 2012 – DECEMBER 2012



JANUARY 2013

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COVER: Agricultural training for cocoa producers in Puerto Rico, Meta

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ACRONYMS

ACIP	Afro - Colombian and Indigenous Program
ACAMAFRUT	Caquetá cocoa and timber producers' association
APROCACHARCO	Tolima cocoa producers' association
CELI-Central	Consolidation and Enhanced Livelihood Initiative – Central Region
CMDR	Municipal Councils for Rural Development (<i>Consejos Municipales de Desarrollo Rural</i>)
CO	Contracting Officer
COP	Chief of Party
COR	Contracting Officer Representative
COMPOS	Municipal Council on Social Policy (<i>Consejo Municipal de Política Social</i>)
CMDR	Municipal Council on Rural Development (<i>Consejo Municipal de Desarrollo Rural</i>)
CSDI	Colombia Strategic Development Initiative
DCOP	Deputy Chief of Party
DPS	National Department of Social Prosperity
EOT	Territorial Organization Scheme (<i>Esquema de Ordenamiento Territorial</i>)
FARC	Revolutionary Armed Forces of Colombia
GIS	Geographic Information System
GOC	Government of Colombia
GRCT	Regional Consolidation Management Unit (<i>Gerencia Regional de Consolidación Territorial</i>)
IAT	Incentive Program for Strengthening through Technical Assistance (<i>Incentivo a la Productividad para el Fortalecimiento de la Asistencia Técnica</i>)
INCODER	Colombian Institute for Rural Development (<i>Instituto Colombiano de Desarrollo Rural</i>)
JAC	Elected community leaders (<i>Junta de Acción Comunal</i>)
KMU	Knowledge Management Unit
MADR	Ministry for Agriculture and Rural Development
M&E	Monitoring and Evaluation
OCAD	Decision-making body for the National System of Regalias (<i>Órgano Colegiado de Administración y Decisión</i>)
OTI	Office of Transition Initiatives
PBOT	Basic Territorial Organization Plan (<i>Plan Básico de Ordenamiento Territorial</i>)
PMP	Performance Monitoring Plan
PNC	National Consolidation Plan
PNCRT	National Territorial Reconstruction and Consolidation Plan
POT	Territorial Organization Plan (<i>Plan de Ordenamiento Territorial</i>)
REC	Regional Evaluation Committee
UACT	National Consolidation Unit (<i>Unidad Administrativa de Consolidación Territorial</i>)
USAID	United States Agency for International Development
USD	United States Dollars
USG	United States Government

I EXECUTIVE SUMMARY

From the period of October 1 – December 31, Colombia Responde made significant advances through applying its flexible model in the regions of Caquetá (Caguán), Cauca, Meta (La Macarena) and Southern Tolima. This quarter, Colombia Responde and the UACT ramped up their assistance to municipalities, identifying and formulating project proposals to access resources from the National *Regalias* System. These proposals will serve to finance activities that were identified in the course of developing the Municipal and Departmental Development Plans. The new royalties (*regalias*) law defines a system of distributing the profits from oil, gas and mineral exploitation in Colombia to local communities. National, departmental and local institutions can access the system on behalf of local communities by submitting proposals for viable development projects in the regions. This process will require close coordination and planning among various stakeholders, and therefore a cultural and organizational shift among the public institutions leading the process. To this end, Colombia Responde organized a series of workshops to train public officials at the municipal and departmental level. Supported by the National Planning Department (DNP), the workshop was held in Ibagué in November, and Villavicencio, Florencia and Popayan during the first weeks of December.

As a result of building relationships and careful planning with local producers, the private sector, and government institutions including the Ministry of Agriculture and Rural Development (MADR), this quarter the regional offices of Colombia Responde and the UACT in Meta developed and received USAID approval for ten *alianzas productivas*. The activities focus on providing technical assistance to and building the organizational capacities of local producers' associations, enabling them to connect to the region's production chains related to livestock, cocoa, rubber and fish farming. These activities will also enable the focal consolidation municipalities in Meta to promote productive alliances by structuring private-public agreements to better develop Meta's agroindustry. Over the course of Calendar Year 2013, Colombia Responde will provide funds of approximately \$1.1 million USD to support these 10 projects. This amount represents 23.5% of the total cost; the public and private sectors will contribute the remaining 76.5% to this endeavor, benefiting more than 2,500 local producers. In total, we have supported the development of 17 *alianzas productivas* to support economic growth in the regions; this is a correction of last quarter's figure of 22 *alianzas productivas*, which included five economic development programs that were not part of MADR's program. It is very likely that this number will more than double after the next application period, which culminates on January 31, 2013.

2 CONTRACT HIGHLIGHTS

2.1 PROGRAM METHODOLOGY

CELI-Central and the National Consolidation Unit's highly participatory program methodology has been a key part of the process of deepening the presence of institutions within the focal regions, and has also served as a basis for working with local entities to reflect upon what their needs and interests are and how to address them within the framework of consolidation.

As of December 15, 2012, Colombia Responde had implemented a total of 401 *vereda* workshops and 45 Nucleus Meetings, which have generated 6,515 possible programming opportunities for over 17,000 community members. One hundred and ninety-three rapid response initiatives have taken place as follow-up to *vereda* workshops, and in order to build trust by addressing central needs, as well as to set the stage for medium and large-scale activities. Table 1 shows the number of *vereda* workshops that have taken place in focal consolidation municipalities, participants in these workshops, and needs identified by participants in the area. It is important to note that, to avoid double-counting, when participants identified a regional need this was only counted as one need in one municipality.

TABLE 1: PARTICIPATORY METHODOLOGY RESULTS

	Municipality	Yellow Veredas	Vereda Workshops	Participants	NEEDS IDENTIFIED					
					Social Development	Economic Development	Good Governance	Infrastructure/Connectivity	Land	Total Needs
Cauca	CARTAGENA DEL CHAIRA	27	25	1,228	32	49	0	130	2	213
	LA MONTAÑITA	9	9	817	30	16	3	58	1	108
	SAN VICENTE DEL CAGUAN	31	7	408	9	7	0	21	1	38
	Total - Cauca	67	41	2,453	71	72	3	209	4	359
	CALOTO	17	0	0	0	0	0	0	0	0
	CORINTO	3	0	0	0	0	0	0	0	0
	FLORIDA	to be determined	0	0	0	0	0	0	0	0
Cauca	MIRANDA	12	10	612	66	22	4	75	3	170
	PRADERA	to be determined	0	0	0	0	0	0	0	0
	SANTANDER DE QUILCHAO	47	12	591	108	38	8	94	7	255
	TORIBIO	1	0	0	0	0	0	0	0	0
	Total - Cauca	59	22	1,203	174	60	12	169	10	425
Meta*	LA MACARENA	54	22	776	99	106	3	174	2	384
	MESETAS	42	44	1,718	170	179	4	359	7	719
	PUERTO RICO	20	11	327	29	22	1	70	0	122
	SAN JUAN DE ARAMA	4	14	587	106	125	1	146	5	383
	URIBE	24	21	920	63	81	2	162	6	314
	VISTA HERMOSA	43	21	1,146	100	135		179	15	429
	Total - Meta*	187	133	5,474	567	648	11	1,090	35	2,351
Tolima	ATACO	70	65	3,070	365	333	3	461	29	1,191
	CHAPARRAL	72	64	1,961	199	316	15	390	23	943
	PLANADAS	36	31	1,290	169	155	0	208	2	534
	RIOBLANCO	53	45	1,643	203	199	1	304	5	712
	Total - Tolima	231	205	7,964	936	1,003	19	1,363	59	3,380
	CELI-Central Totals	544	401	17,094	1,748	1,783	45	2,831	108	6,515

* Numbers of participants and needs in Meta do not include the most recent round of workshops, as this information has not been fully systematized.

2.2 INSTITUTIONAL FRAMEWORK

The needs articulated by communities through the participatory methodology provide the framework for strengthening territorial governance in the focal area, but they do not ensure the effective delivery of requested goods and services, or the sustainability of these initiatives within the framework of the PNCRT. In order to achieve the necessary institutionalization, Colombia Responde incorporates the feedback and active participation of municipal, regional and national government institutions into its plans and activities. Examples of coordination with institutions and the incorporation of institutional needs into the development and prioritization of activities are provided in Section 3.

2.3 PROGRAM MONITORING AND EVALUATION

As detailed in Table 2, CELI-Central made significant advances towards its objectives over the past quarter. \$10,591,619 was committed this quarter, much of it towards medium and long-term land and infrastructural activities that will launch in the coming months. Staff adjusted and applied indicators to CELI-Central's land activities, most specifically to a pilot project in the vereda of Balsillas, municipality of Ataco, Tolima. It is also important to note that USAID revised the contractual indicators in CELI-Central's PMP this quarter to take into account the capabilities and priorities of the GOC.

TABLE 2: STATUS OF PRINCIPAL INDICATORS AND GOALS

Objective & Intermediate Results	Performance Indicator Name & Definition	Target LOP	Advances Oct-Dec 2012	Accumulated Achievement LOP	% Achievement Target LOP
Management Indicators	Nucleus Assemblies Held	77	21	45	58%
	Vereda Workshops developed with the community to determine and prioritize activity portfolio	619	150	400	65%
	Resources committed by CELI Central	\$ 74,000,000.00	\$ 10,591,618.85	\$ 21,476,220.22	29%
	Resources disbursed by CELI Central Program.	\$ 74,000,000.00	\$ 2,960,828.80	\$ 8,600,673.67	12%
IR 1.1 Institutional developed strengthened.	Public funds leveraged in CSDI zones attributable to USG Interventions	\$ 222,000,000.00	\$ 200,797.17	\$ 5,048,004.46	2%
Sub IR 1.1.1 Local government response improved.	Number of rapid impact projects implemented by USG implementers	150	38	187	125%
	Number of strategic national social programs implemented in CSDI municipalities.	15	0	4	27%
	Number and percentage of people benefitted by national social programs implemented in CSDI municipalities.	40000	0	7762	19%
	Number of beneficiaries receiving infrastructure improved	50000	37983	53213	106%
Sub-IR 1.1.2A Property Rights Formalized	Number and percentage of cases initiated in ZFM "zonas de formalizacion masiva"	16996	25	25	0%
Sub-IR 1.1.3 Victims property rights processed	Number and percentage of restitution cases presented to the judges	5004	69	69	1%
	Number and percentage of restitution cases processed.	5004	1	1	0%
Sub-IR 1.2.1: CSO (Civil society Organizations) strengthened	Number of CSO members supported by USG assistance	7400	90	400	5%
Sub-IR 1.3.2: Competitiveness	Private sector funds leveraged in CSDI zones attributable to USG Interventions	\$ 50,000,000.00	\$ 57,040.90	\$ 174,273.66	0%
Non Contractual Indicators	Number of USG funded strengthening activities for national, regional and local level public institutions	100	7	49	49%
	CELI Central resources committed to trengthening activities for national, regional and local level public institutions	\$ 700,000.00	\$ 36,750.00	\$ 589,396.09	84%
	Number of kilometers of new or improved tertiary roads	1000	0	18	2%
	Number of social infrastructure activities completed	300	0	10	3%

Regional Technical Committees – This quarter, Technical Committees were held in all of the regions, bringing together the regional teams of Colombia Responde and the UACT, as well as representatives of USAID and Colombia Responde’s Bogota office. Participants analyzed progress towards stated objectives and examined the viability of planned activities for the coming quarter. These activities will be re-visited in the process of organizing them according to Nucleus Plans next quarter, as part of an effort to reflect a more strategic, regional consolidation strategy in the context of the PNCRT.

Review and Evaluation Committees – A total of 122 *fichas* for new activities were presented at ten Review and Evaluation Committee (REC) meetings (2 each in Meta and Caquetá, and 3 each in Tolima and Cauca), supplemented by virtual RECs; 113 were approved and subsequently entered into the contracting phase. REC meetings were structured to incorporate pre-RECs, in order to streamline the assessment process by providing feedback on *fichas* currently under development.

Quarterly Strategic Review – The next Quarterly Strategic Review is scheduled for February 13, 2013.

Environmental Monitoring – During the fourth quarter of Fiscal Year 2012, several environmental requests were submitted to USAID for approval via the MONITOR information system. Sixty-nine Categorical Exclusions were requested and the same number were approved (some from previous quarters), while 45 Environmental Reviews were submitted and eight were approved (some from previous quarters). Continuing with a yearlong effort, the team gave feedback to USAID in the form of suggestions, reports and other mechanisms as part of ongoing efforts to improve MONITOR. Additionally, Colombia Responde staff accompanied the USAID Regional Environmental Advisor (REA) on visits to some of the activities currently under implementation in Meta. The USAID Mission Environmental Officer and several representatives of local communities also participated in these visits.

Taking into account that more and more environmental approvals will be needed and will require a plan for ongoing oversight as the program matures, CELI-Central issued a Call for Proposals for an Environmental IQC to monitor task orders. This process involved placing an ad in a national newspaper, receiving and reviewing basic information from potential candidates, selecting a short list through a screening process, soliciting formal proposals, evaluating those proposals and selecting a winner. At the end of the quarter, the selected company’s bid had been sent to headquarters and USAID for review.

This quarter, Regional M&E Specialists carried out eleven field visits to verify the implementation of mitigation measures. All activities that go into implementation with an approved Environmental Review will be visited by regional personnel, personnel from the central office, or by external teams in order to ensure that projects include and apply all the necessary provisions to protect the environment and the neighboring community. As follow-up to activities currently under implementation, environmental quarterly reports were requested, reviewed and approved during the month of October for the fourth quarter of Fiscal Year 2012 (see Table 3, in Spanish).

TABLE 3: STATUS OF ENVIRONMENTAL APPROVALS

Código CELI	Código MONITOR	Nombre	Aprobación Revisión	Reporte Q1 CY2012	Reporte Q2 CY2012	Reporte Q3 CY2012	Reporte Q4 CY2012	Visita de Campo
SI-01891-11	DOI-CRC-218	Centro de Acopio de Leche, Vista Hermosa	24-ene-12	30-abr-12	30-jul-12	No Aplica	No Aplica	25-jul-12
SI-01893-11	DOI-CRC-2743	Construcción de una Unidad Sanitaria en la Vereda La Cristalina, La Macarena, Meta	31-jul-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-01895-11	DOI-CRC-217	Construcción del Hospedaje del Puesto de Salud en Puerto Rico, Meta	09-mar-12	30-abr-12	30-jul-12	No Aplica	En Proceso	En Preparación
SI-01896-11	DOI-CRC-215	Mejoramiento vial en Mesetas, Meta	09-mar-12	30-abr-12	30-jul-12	No Aplica	No Aplica	En Preparación
ED-01908-11	DOI-CRC-3092	Apoyo a la Cadena Productiva del Cacao en Puerto Rico, Meta	10-oct-12	No Aplica	No Aplica	07-nov-12	No Aplica	En Preparación
ED-01917-11	DOI-CRC-3094	Fortalecimiento de la Producción y Comercialización de la Ganadería de Ceba, La Macarena, Meta	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
ED-01918-11	DOI-CRC-155	Apoyo a la Cadena Láctea en Puerto Rico	23-mar-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-01940-11	DOI-CRC-269	Mejoramiento de la Vía Puerto Chozorzo - Loma Linda, Municipio de Vista Hermosa	09-mar-12	30-abr-12	30-jul-12	No Aplica	No Aplica	25-jul-12
ED-01942-11	DOI-CRC-213	Fortalecimiento al Beneficio del Cacao para 200 Hectáreas en Chaparral, Tolima	23-mar-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
ED-01953-11	DOI-CRC-224	Establecimiento de 40 Hectáreas de Café Agroforestal en Uribe, Meta	09-mar-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
ED-01954-11	DOI-CRC-229	Establecimiento de 80 Hectáreas de Café Agroforestal en Mesetas, Meta - Asogún	09-mar-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
ED-01955-11	DOI-CRC-231	Establecimiento de 80 Hectáreas de Café Agroforestal en Mesetas, Meta - Asoprograsar	09-mar-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-01959-11	DOI-CRC-558	Construcción de Restaurante y Mejoramiento del Colegio de Mesa de Fernández	09-mar-12	30-abr-12	30-jul-12	No Aplica	No Aplica	En Preparación
SI-01960-11	DOI-CRC-556	Mejoramiento de la Vía Uribe al Centro Poblado El Diviso	09-mar-12	No Aplica	30-jul-12	No Aplica	No Aplica	13-jul-12
SI-01975-11	DOI-CRC-416	Mejoramiento de la Vía Santo Domingo - Vista Hermosa, Municipio de Vista Hermosa	09-mar-12	30-abr-12	30-jul-12	No Aplica	No Aplica	24-jul-12
SI-02037-12	DOI-CRC-3039	Construcción de un Restaurante Escolar en la Concentración Educativa La Reforma, Mesetas, Meta	20-sep-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02038-12	DOI-CRC-2391	Mejoramiento de las Condiciones de la Vía Entre Jardín de Peñas y Bajo Cuncia	17-abr-12	No Aplica	30-jul-12	No Aplica	No Aplica	12-jul-12
SI-02039-12	DOI-CRC-2383	Construcción de Obras de Arte en la Vía Jardín de Peñas - La Unión - La Esperanza	17-abr-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02040-12	DOI-CRC-3041	Mejoramiento de la Planta Física de la Concentración Educativa de La Barrialosa en Mesetas, Meta	20-sep-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02041-12	DOI-CRC-2392	Mejoramiento de las Condiciones de la Vía Entre Jardín de Peñas y El Palmar	17-abr-12	No Aplica	30-jul-12	No Aplica	En Proceso	11-jul-12
ED-02067-12	DOI-CRC-2467	Mejoramiento del Acopio y la Comercialización de la Producción Lechera en Uribe, Meta	01-jun-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02078-12	DOI-CRC-2523	Atención de Emergencia para el Mejoramiento Prioritario de la Vía Libano - La Unión Peneya	01-jun-12	No Aplica	30-jul-12	No Aplica	En Proceso	En Preparación
ED-02216-12	DOI-CRC-2839	Mejoramiento de la Productividad del Cacao en Territorios en Proceso de Estabilización	17-sep-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
ED-02217-12	DOI-CRC-2845	Mejoramiento Genético y Asistencia Técnica a Productores de Agrocalfá en Puerto Rico, Meta	17-sep-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-02225-12	DOI-CRC-2999	Mejoramiento de las Condiciones del Puente Caño Blanco en Vista Hermosa, Meta	20-sep-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-02226-12	DOI-CRC-3006	Electrificación Rural de las Escuelas Marimbas y La Tigra Alta en Cartagena Del Chairá, Caquetá	20-sep-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02240-12	DOI-CRC-2943	Diagnóstico, Dirección de Obra, Donación Polideportivo y Cerramientos en Miranda-Corinto, Cauca	20-sep-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-02260-12	DOI-CRC-3091	Pavimentación de 5 Calles del Corregimiento de Gaitania, Planadas, Tolima	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02268-12	DOI-CRC-3101	Construcción Del Restaurante Escolar en Santafé Del Caguán, Cartagena del Chairá, Caquetá	10-oct-12	No Aplica	No Aplica	No Aplica	En Proceso	En Preparación
SI-02281-12	DOI-CRC-3097	Mejoramiento de la Vía que va del Casco Urbano de Rioblanco a la Vereda Santafé, Rioblanco, Tolima	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02292-12	DOI-CRC-3131	Asesoría a la J.A.C. de La Lindosa para el Encerramiento de la Cancha de Fútbol en Miranda, Cauca	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02293-12	DOI-CRC-3134	Asesoría a la J.A.C. de La Munda para el Encerramiento de la Cancha de Fútbol en Miranda, Cauca	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02295-12	DOI-CRC-3140	Asesoría a la J.A.C. de San Andrés para el Encerramiento de la Cancha de Fútbol en Miranda, Cauca	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación
SI-02296-12	DOI-CRC-3141	Asesoría a la J.A.C. de Tierra Dura para el Encerramiento de la Cancha de Fútbol en Miranda, Cauca	10-oct-12	No Aplica	No Aplica	07-nov-12	En Proceso	En Preparación

3 ACHIEVEMENTS

3.1 NATIONAL AND REGION-WIDE INITIATIVES

Good Governance

▪ Advancing access to the National *Regalías* System

The new royalties (*regalías*) law defines a system of distributing the profits from oil, gas and mineral exploitation in Colombia to local communities. National, departmental and local institutions can access the system on behalf of local communities by submitting proposals for viable development projects in the regions. The UACT and Colombia Responde have been working with municipalities to identify and formulate such projects to enable them to access these funds. This process will require close coordination and planning among various stakeholders, and therefore a cultural and organizational shift among the public institutions leading the process.



Government of Caqueta representatives during the Regalías workshop in Florencia

To this end, Colombia Responde organized a series of workshops to train public officials at the municipal and departmental level. Supported by the National Planning Department (DNP), the workshop was held in Villavicencio, Florencia and Popayan during the first weeks of December.

3.2 CAQUETA (CAGUÁN)

Social Development

▪ Inter-institutional fair links government with citizens in Union Peneya

On November 16, 17 and 18, Colombia Responde and the Regional Consolidation Unit (GRCT) participated in the inter-institutional fair held at La Union Peneya, in the municipality of La Montañita. CELI-Central supported this initiative with technical support to local community associations, and delivered 77 agricultural kits to *campesino* families in the region. U.S. Embassy Bogota's Civil Affairs Office provided medical services via dentists, physiotherapists, gynecologists and psychologists, and a number of GOC institutions participated to offer a range of health, social and economic services and information to communities in the region. Colombia Responde contributed approximately \$17,000 USD towards this important initiative and various levels of the GOC contributed a total of \$111,111 USD. This inter-institutional activity served as a confidence-building exercise to strengthen the Colombian government's presence through specific actions that directly benefitted the community.

- **Cultural festival attracts national visitors and helps to rebuild Cartagena del Chairá's image**



Youth of Cartagena del Chairá dress up in costume to participate in the festival.

The sixth annual “Goddess of Chairá” folk festival in Cartagena del Chairá took place during October 19-21, with the support of Colombia Responde. This nationally recognized event promotes culture and tourism in the municipality, helping to transform the image of violence that has marked its past and providing a space for Colombian artistic expressions, thus mitigating the effects of the armed conflict in the population and highlighting social and cultural elements of the region. Approximately, 3,000 visitors from rural and urban areas attended dance, theater and other cultural expressions from different regions of Colombia. Colombia

Responde provided \$26,000 USD in event promotion, food, transportation and lodging for the departmental and national delegations; the Municipality and the Ministry of Culture provided \$16,750 USD to this festival.

- **First youth rally held in La Montañita**

On November 19-20, 120 children and adolescents participated in the first-ever youth rally in La Montañita. Participants from the municipalities of Cartagena del Chairá, San Vicente del Caguán and La Montañita participated in the event, which served as a means of bringing together youth from the three municipalities in the Caquetá focal consolidation area, providing a forum for them to reflect and generate ideas for improving the political and social participation of youth in shaping the development of their municipalities through their respective municipal youth councils and other avenues. CELI Central contributed to this initiative through logistic support for \$17,627 USD; local governments provided funds for \$3,333 USD and other participating institutions contributed \$19,444 USD.

- **Providing safe and healthy recreational options for children**

As part of a project called Supérate con el Deporte, Colombia Responde supplied sports equipment and uniforms for sports training schools in the municipalities of Cartagena del Chairá and La Montañita. The objective is to provide spaces and opportunities for healthy recreation and the promotion of leisure activities, thus minimizing the effects of armed conflict in these territories, and preventing the forced recruitment of children. In Caquetá, the program will benefit 435 young people and improve the conditions of four sports programs, with a CELI-Central contribution of \$49,500 USD and GOC contribution of \$6,650 USD.

- **Support to inter-nuclei *Campesino* Games Cartagena del Chairá**

From December 2-7, Colombia Responde, the GRCT and the mayor of Cartagena del Chairá held the Inter-nuclei *Campesino* Games, in which 224 athletes competed against neighboring nuclei. Colombia Responde contributed \$45,294.39 USD to the event, which sought to build social cohesion in the municipality and reinforce values including fair play, respect for rules and teamwork.

- **Christmas lights and community-building**



Christmas Lights adorn a main thoroughfare in La Montañita (Unión Peneya).

Colombia Responde collaborated with the UACT and municipal administrations of La Montañita, San Vicente del Caguán and Cartagena del Chairá to decorate the urban centers of the municipalities during the holiday season. This activity, which was originally proposed by the municipal administrations, ensured that the important Colombian tradition of the “*alumbrado*” could be carried out in the focal consolidation municipalities, both demonstrating institutional commitment and providing a reason for citizens to gather and celebrate as a community. 15,200 residents of rural

areas benefited from this activity and visited the urban centers to admire the lights and spend time in the towns’ public spaces, deepening the sense of security in the area. Colombia Responde provided materials for \$7,800 USD, as part of an ongoing process of building trust and a dialogue between citizens and local government institutions.

Economic Development

- **Promoting productive alliances**

Following the notification in September that MADR had approved three proposals through its Program Supporting Productive Alliances (*Programa de Apoyo a Alianzas Productivas*) totaling \$1,550,556 USD, three agreements between agricultural producers and private companies were signed for the implementation of economic development partnerships between small producers and the private sector. These projects will benefit a total of 129 families in Caquetá’s focal consolidation area, establishing 105 hectares of cocoa agroforestry and 282 hectares of rubber plantations, for a total of 387 productive hectares. Representatives from GOC institutions supporting this program in Caquetá attended the meeting, including the department’s Secretary of Agriculture, delegates from CORDESARROLLO, MADR’s Productive Alliances operator, the UACT, and Colombia Responde. Legal proceedings will be initiated immediately, in order to begin implementing the productive projects. CELI-Central will continue supporting the implementation of these agreements through a contribution of \$488,000 USD, to be delivered starting in December 2012.

- **Supporting the cocoa and rubber industries**

In November, CELI-Central continued to promote rubber and cocoa production through two important activities. The program focused on assisting the local cocoa producers’ association ACAMAFRUT to implement and monitor their Quality Management System Plan as required by the CO-SC-CER-162925 certification granted by ICONTEC on December 22, 2011. This quarter CELI-Central also supported ASOHECA, the local rubber producers’ association, in obtaining the ISO 9001:2008 certification. These two activities aim at optimizing and improving the association’s processes and operations, thus improving the quality and consistency of the services provided to its members and customers and thereby enabling it to access a wider international market. CELI Central provided \$39,336 USD in funding for these two projects.

The third regional cocoa producers’ meeting was held in Florencia from December 11-15. This gathering sought to provide cocoa producers and professionals in the region with the training, access to technological innovations, and the exchange of best practices to improve cocoa productivity and profitability in the region. By strengthening the supply chain, producers will have access to greater profits, improving the quality of life

in rural areas and better adapting to market trends and demands. A delegation from the neighboring department of Putumayo also participated in the event in order to promote knowledge transfer from successful cases in Caquetá and achieve greater regional articulation. The event was promoted by ACAMAFRUT and topics such as technology implementation, technical training, genetic improvement of plantations, low productivity and optimal agro-ecological conditions were discussed. Colombia Responde provided logistical support for lecturers and participants from Consolidation areas for a total of \$8,000 USD.

- **Improving livestock health**

In November, CELI Central supported the second cycle of vaccination against apthhouse fever and bovine brucellosis in the focal consolidation area of Caquetá with a contribution of \$24,917 USD. This activity will benefit more than 700 cattle ranchers by vaccinating around 100,000 head of cattle. This project is part of the National Program of Eradication of Aphthouse fever and bovine brucellosis, and Caquetá's cattle repopulation program lead by the Departmental Governor's Office. The goal is to strengthen livestock productivity, sustainability and market competitiveness and represent a joint effort between local governments, the Departmental Cattle Ranchers Committee, and FEDEGAN, the Colombian Cattle Ranchers Federation.

- **Promoting rubber culture**

The eighth annual Rubber Celebration was held from November 22-24 at the University of the Amazon's MACAGUAL Research Center in Florencia. The three-day event consisted of educational, cultural and recreational activities aimed at celebrating and strengthening the culture and identity of rubber producers by emphasizing leadership and vision. The families of rubber producers were honored for their hard work and commitment, thereby deepening the sense of belonging to the culture and process of rubber cultivation. More than 300 producers participated from around the department including 120 from the areas covered by CELI-Central. It is important to highlight the robust institutional presence at the event: delegates from the Departmental Governor's Office, University of the Amazonas, the Agrarian Bank and the Commercial Bank, Colombia's Rubber Producers Confederation, CORPOICA, CORPOAMAZONIA, Colombia Verde Network, UACT, and representatives from the municipal rubber committees, among others. In addition, ASOHECA granted awards to different producers in recognition of their leadership.



Producers receive agricultural tools from event sponsors.

CELI Central supported the organization of this important event with a contribution of \$12,311 USD.

- **Increasing access to national agricultural development programs**

Throughout the month of December, Colombia Responde, the GRCT and municipal administrations held a series of meetings to identify potential beneficiaries of Productive Alliances and Rural Opportunities projects approved by the Ministry of Agriculture and Rural Development (MADR). Local producers attended the meetings as well, in which they received the Terms of Reference and qualification requirements. Additionally, CELI-Central provided further technical assistance to small farmers in the focal consolidation area, identifying opportunities for leveraging additional resources from the national government, local authorities,

and the private sector by developing proposals for seven additional *alianzas productivas* and six organizational strengthening projects to be submitted by the deadline of January 31, 2013. This assistance included identifying ways to make upcoming applications more competitive, including an emphasis on the socio-economic impacts of the projects.

Good Governance

■ Strengthening local governance

In October, Colombia Responde continued to promote citizen participation and good governance in Caquetá through further dissemination of the Departmental Development Plan. To this end, CELI-Central funded the printing of 1,000 hard copies and the preparation of 1,000 digital copies of the Plan, facilitating subsequent institutional control through community participation in various oversight committees. USAID contributed to this effort through Colombia Responde, providing \$9,788 USD in support, and leveraged \$8,472 USD in funds from the GOC. In November, Colombia Responde coordinated capacity-building activities for 714 JAC members from the municipalities of Cartagena del Chairá and La Montañita to improve administrative and management processes, as well as the coordination of activities with local governments and private organizations. Participants gained a better understanding of their rights and responsibilities to the communities that they represent, as well as a sense of how to promote community values based on respect, trust and tolerance. The training sessions began in November 2012 and will end in March 2013. This activity represents a shared financial commitment from CELI-Central, which contributed \$95,000 USD, municipal administrations, which contributed \$10,000 USD, the JAC departmental association, which contributed \$4,166 USD, and local communities, which contributed \$40,000 USD.

■ Supporting the operational capacity of municipal Ombudsmen in Caquetá

In November, Colombia Responde launched an activity to strengthen the municipal *personerías* (ombudsmen). In order to improve municipalities' capacity to properly attend to and receive the declarations of victims as directed by Law 1451 of 2012, each of the ombudsmen received computers and office equipment. This contribution will be complemented by technical assistance on the implementation of the Victims' Law (Law 1448 of 2011). *Personerías* are expected to provide leadership on issues such as human rights and victims' reparations, as well as provide guidance to citizens regarding accessing goods and services in coordination with state agencies responsible for the implementation of public policies in the municipalities. Colombia Responde contributed \$100,500 USD to this initiative, and leveraged \$8,300 USD in counterpart contributions.

■ Municipal courthouse receives a technical upgrade

In December, Colombia Responde and the UACT equipped the municipal courthouse of San Vicente del Caguán with new audiovisual equipment. This equipment will enable local authorities to utilize virtual hearings, improving the speed and timeliness of hearings. The implementation of new information and communications technologies in the municipal judicial system will strengthen accountability mechanisms, permitting the more efficient, effective administration of justice and accountability and compliance with due process as mandated by Colombian legislation. Taking into account the high volume of cases, regional security dynamics, and the recent judicial sector strike, this



Newly-equipped virtual court room in San Vicente del Caguán.

courthouse will now be able to advance a significant number of judicial decisions. Colombia Responde provided \$26,250 USD in funding for this initiative, and the local government contributed \$2,700 USD.

Infrastructure and Connectivity

▪ **Significant progress toward electrical connectivity**

The fourth Operating Committee for the ELECTROCAQUETA project was held in November to review the technical designs that were carried out as part of the pre-investment process. The consultant contracted by Colombia Responde and local counterparts presented the results, which will be submitted to the FAZNI Fund to leverage additional resources for this ambitious project. The committee gave minor feedback, which will be incorporated into the study and presented during the next committee meeting.

▪ **Advancing rural electrification for schools in the *veredas* of Marimbas and Tigrera Alta.**

During the month of October, Colombia Responde, the GRCT and the public service company EMSERPUCAR initiated a rural school electrification project in the *veredas* of Marimbas and Tigrera Alta. They installed an 8.5 km-long medium-voltage electric line and adapted the internal infrastructure of the *vereda* schools to the specifications of this technology. Colombia Responde contributed a total of \$118,000 USD for the purchase of electrical and building materials to support the project, and leveraged \$68,000 USD in funds from the municipality of Cartagena del Chairá, delivered through the public services company EMSERPUCAR. This project will have a direct impact on the educational development of current students, increasing the capacity of these schools to attend a greater amount of students for more hours. The initiative will also benefit a total of 238 people in 846 families, who will have the opportunity to access this electricity with minor infrastructure adjustments in their homes.



Power lines are installed to provide local schools and community members with electricity.

▪ **Construction of school restaurants in Cartagena del Chairá and La Montañita**

In order to improve educational infrastructure and improve conditions for students in rural boarding schools, Colombia Responde is supporting the construction of two school restaurants in the *vereda* Santa Fe del Caguán, Cartagena del Chairá, and the *vereda* of La Union Peneya, in La Montañita. This project requires a total investment of \$434,500 USD, and Colombia Responde contributed 32% of the total. This activity is the result of a coordinated effort by the UACT, Colombia Responde, the National Department for Social Prosperity (DPS) and the beneficiary communities to positively affect the living conditions and food security for 255 students from more than 150 families.

▪ **Improving educational infrastructure in Caquetá**

One of the most pressing needs identified by the communities in Cartagena del Chairá and La Montañita was the need to improve the poor conditions of schools in the area. The infrastructure component focused on improving rural school facilities as a means of strengthening social and educational quality, generating a sense of belonging and improved learning conditions, as well as improving school attendance rates and

contributing, at the same time, to the prevention of forced child and youth recruitment. CELI-Central committed resources for nine infrastructure projects for \$650,000 USD, which will benefit more than 1,000 people in seven rural communities. Among the activities prioritized there was the construction of five school restaurants, six classrooms, three restrooms and one sports center. The articulation and commitment from GOC institutions allowed the program to leverage funds for \$722,222 USD to complement and further support the successful implementation of these initiatives.

Land

▪ **Studies of historic land titles**

The unreliability of property registration data in Caquetá and the difficulty of verifying it due to the complex security situation, have created significant barriers to advancing the land reform process in the region. Any attempts at land restitution by the GOC's Restitution Unit would need to be reviewed and verified pending the security situation, as there is a high risk that corrupt or incomplete records could lead to the incorrect assignment of lands, even to members of the illegal armed groups responsible for displacing prior residents. As a result of this uncertainty, USAID has reiterated the need to delay the consolidation of these complex areas until data can be cross-referenced with that of other GOC institutions including MADR and INCODER. Therefore, the 600 land titles identified in Caquetá will not be registered at this time. Based on USAID's recommendation, CELI-Central will continue advancing the formulation of the historic study of land titles in Caquetá to better identify geographic, legal and social conditions of properties that will be subject to restitution and formalization processes within the framework of the victims and land restitution law.

▪ **Inter-agency coordination for the legalization of public properties**

Representatives from Colombia Responde and the GRCT participated in a meeting held at Caquetá's INCODER office to draft an official request to INCODER's main office in Bogotá, in order to obtain authorization to inspect 166 vacant properties in the three focal municipalities in Caquetá. Colombia Responde will support this effort by providing technical support in the inspection process.

▪ **Legalization of public properties in San Vicente del Caguán, Cartagena del Chairá and La Montañita**

Colombia Responde is supporting the legalization process of 57 properties currently used by educational institutions and health centers in focalized rural consolidation areas. Colombia Responde contributed to this process carrying out topographic surveys of each of the properties needed to complete official registration before the authorities, funded with a contribution of \$27,200 USD; the GOC provided \$11,600 USD.

▪ **Officially registering rural public properties**

Colombia Responde continues to support the process of officially registering rural properties in the name of public entities so that municipal administrations can leverage national funds to make infrastructural improvements to schools and health centers on these properties. INCODER's national office recently approved a request to officially register 166 vacant properties, but requested logistical assistance in carrying out the registration. Colombia Responde is in the process of developing *fichas* to contract lawyers to file paperwork and resolve legal problems related to the process.

3.3 CAUCA / VALLE DEL CAUCA

Program Administration

■ Collaboration with the GRCT and municipal administrations

In December, Colombia Responde and the GRCT reached an agreement with the local administrations of the municipalities of Florida, Miranda, Toribio, Corinto, Pradera and Santander de Quilichao, defining the pre-investment activities for key projects that will have a regional impact. These parties will move forward to finance preliminary activities, and leverage additional resources from the National *Regalías* System, *Contrato Plan*, and other national programs. Projects include the improvement of the road between Corinto and Toribio, housing improvements, technical management of solid waste disposal systems, and the development of additional activities in the areas of tourism, irrigation and other economic development and social infrastructure activities. In addition, the Colombia Responde team held meetings with representatives of the Cauca governor's office to discuss priorities and develop proposals for medium- and longer-term activities.

Social Development

■ Working with communities to identify their needs and priorities



Members of the community participating in a vereda workshop in vereda La Fortuna, Miranda

From November 27 through December 16, the CELI-Central and UACT regional offices in Cauca held the first round of participatory *vereda* workshops in the municipalities of Miranda and Santander de Quilichao. A total of 1,653 community members (504 men, 740 women, and 409 children) participated in the 22 workshops; additional analysis is currently being carried out to disaggregate needs identified by component and level of priority. In preparation for the workshops, in October Colombia Responde and the GRCT conducted preparatory workshops in the municipalities of Santander de Quilichao and Miranda in November. Representatives of local JACs and other officials

participated in the events, learning about the goal and scope of the participatory methodology, as well as the role of Municipal Development Plans and the PNCRT as guiding workshop tools.

The workshops were characterized by extremely high participation among women, children and youth, and workshop leaders designed activities for young people to ensure their full participation in the exercise. Preliminary workshop results indicate a much higher interest in social development activities, as well as the generation of alternative sources of income for families, as opposed to the technical assistance requested in other regions where more participants own or work on land. On December 21, CELI-Central staff and contractors met to review preliminary results and identify lessons learned and best practices to apply to upcoming rounds of workshops in January and February 2013. These include more preparation on the part

of the GRCT and local institutions, involvement of CELI-Central technical staff in at least one workshop per week, and revision of the timeline for deliverables.

Economic Development

▪ **Opportunities for microenterprises**

In November, Colombia Responde reached out to local financial institutions in Cauca to explore the possibility of developing partnerships with local small businesses and agricultural producers. Representatives of local branches of Bancolombia, as well as the local cooperatives of Coprocenva and Codelcauca, met with Colombia Responde and GRCT staff and expressed an interest in collaboration that will be built upon in the coming months.

▪ **Leveraging national funds to improve the production of panela and fruit**

To prepare to apply for MADR's Fund for Drainage and Irrigation Systems (*Fondo de Adecuación de Tierras*), Colombia Responde is in the process of developing the Terms of Reference for the design of irrigation systems in the three *veredas* of Santa Arrobleda, Quinamayo, and Domingullo. The application for this program is due in April 2013, and preparations will extend beyond the technical to consider a socioeconomic analysis, as well as the potential for leveraging additional funding. If approved, this initiative would benefit 116 families, enabling them to improve production of panela and fruits such as mango and pineapple.

Good Governance

▪ **Supporting *Contrato Plan***

In October, Colombia Responde and the GRCT moved forward in the identification and development of concrete activities in the schemes of *Contrato Plan* and the National Royalties System to develop pre-investment plans at the regional level, which will help to prioritize and structure activities after a strategic agreement for *Contrato Plan* is signed among the national, departmental and municipal governments.

▪ **Building a pipeline of good governance activities**

In November, Colombia Responde and the GRCT collaborated with municipal administrations to develop activities for boosting local and municipal governance capabilities. These *fichas*, which will be presented in upcoming RECs, center on providing training to JACs and community members in the process for exercising participatory monitoring and oversight exercises. This will help ensure the smooth implementation of activities and deepen social capital in rural areas. Other initiatives will strengthen fiscal management at the municipal level by updating the tax code and improving tax collection processes and procedures.

▪ **Utilizing territorial planning tools to build consensus and a shared vision for development**

In December, Colombia Responde and the GRCT held the first operating committee for the updating of the municipality of Corinto's PBOT. This process builds on the municipality's EOT, engaging a number of local stakeholders to adjust urban and rural components including land use, financial management, housing, risk management, public spaces, waste disposal, farming and mining regulations. The total cost of this activity is \$202,306 with CELI-Central contributing \$60,500 to cover consultants and other costs.

Infrastructure and Connectivity

- **Advancing smaller-scale projects and reviewing feasibility studies for larger-scale projects**

In the area of Social Infrastructure, Colombia Responde has achieved 70% of the enclosures that it had defined in collaboration with the GRCT and local authorities in the municipality of Miranda. Also, in October USAID approved an initiative to improve water supply and sanitation systems in the municipality of Corinto. A key need identified by local communities, this activity will support the replacement of sections that were built over 30 years ago with pipes made of asbestos and iron. The total cost of this activity is \$184,111, to which USAID will contribute \$71,568 via Colombia Responde.

- **Developing infrastructure proposals to complement social and economic development initiatives**

In December, Colombia Responde and the GRCT moved forward with the formulation of proposals and the leveraging of resources for several activities that respond to infrastructure needs identified by communities and local institutions. These include the construction of an aqueduct for Llanito-Santa Rosa in Florida, in collaboration with the mayor and local water service provider Acuallanito, as well as discussions with the Mayagüez Foundation to determine the viability of a proposed library and community center in the context of an educational center that the foundation is currently developing in Pradera. Finally, Colombia Responde and the GRCT met with the local administrations of Miranda and Santander de Quilichao to discuss the possibility of financing the construction and improvement of housing projects, leveraging resources from the National *Regalías* System and the regional call for proposals that Banco Agrario will launch in January 2013.

Land

- **Supporting the formalization of school properties**

In November, USAID granted approval for an activity to formalize 328 properties that hold rural schools. Clarifying property ownership is the first step in the process of improving the quality of educational infrastructure, as it will enable the municipality, in collaboration with Colombia Responde, the GRCT and local authorities, to leverage national funds for this initiative. Colombia Responde has committed \$233,333 USD, which has a total cost of \$458,242. This initiative will enable local schools to access national funding from the Ministry of Education. By December, Colombia Responde had made significant progress in developing and publishing the Terms of Reference for professionals to support the formalization of public properties where schools are located.

- **Supporting INCODER's land purchase efforts**

Colombia Responde has been supporting INCODER in its efforts to purchase land, organizing technical visits to 95 properties equivalent to 6,172 hectares. The topographical surveys and appraisals conducted during these visits are the final step towards negotiating the purchase of these properties by INCODER, which has committed 5.55 million USD to this endeavor and is currently in the process of verifying the survey and appraisal results.

3.4 META (LA MACARENA)

Social Development

- **Carrying out *vereda* workshops and rapid response efforts**

During the month of October, Colombia Responde and the GRCT coordinated with municipal mayors to hold six nucleus assemblies and 45 *vereda* workshops in the six focal municipalities of Meta. This represents significant progress towards the goal of carrying out a total of 12 nucleus assemblies and 82 *vereda* workshops targeted by the GRCT during this second phase of rolling out the participatory methodology in the region. The needs and other feedback discussed during the workshops are in the process of being systematized, retaining the order of importance identified by the communities.

- **Supporting inter-institutional anti-recruitment efforts**



Children from Meta participate in summer camps.

On October 10, the Inter-institutional Roundtable on the Prevention and Protection of Forced Recruitment held a meeting in Villavicencio, with the participation of a range of government institutions, the international community, and the NGO sector. The committee's four sub-committees met to define clear follow-up activities to develop a plan for the department. The baseline sub-committee will compile data from all relevant institutions and begin to develop a baseline and monitoring plan. Given the historic lack of quantitative data in this area, this will be central to tracking results and coordinating among participating entities. The policy sub-committee will define roles and

responsibilities of members, while the policy committee will move forward with a draft of the Roundtable's strategy. Finally, the communications sub-committee will begin to design a unified, department-wide anti-recruitment strategy. Sub-committees will hold follow-up meetings among themselves, reporting advances to the Roundtable coordinator, the GRCT, advances by the end of October. They will be shared at follow-up Roundtable meetings.

December marked the start of a month-long vacation camp for children and adolescents at high risk of forced recruitment in the focal consolidation area of Meta. This activity is an important part of the region's anti-recruitment strategy, which involves strategic partners including the Exito Foundation, ICBF, the Administrative Unit for Support to Victims, the UACT and GRCT, municipal administrations, the Departmental Secretariats of Victims and Social Services, international cooperation agencies and the Colombian military. Colombia Responde has committed \$333,961 and leveraged \$331,278 in counterpart funding to provide recreational opportunities for over 2,000 children from the six focal consolidation municipalities in Meta. Close coordination with partners is an important aspect of the regional anti-recruitment strategy. The camps consist of educational, athletic and artistic activities to occupy children's free time when they are at greatest risk of recruitment, and get them into healthy habits that will continue through the school year. With the assistance of a human rights expert and technical input from the Citizen Language Corporation program was especially designed to meet the needs and interests of children in rural areas. Counselors have supplies and kits to adapt to rural conditions and provide a range of recreational and educational opportunities to participants. Colombia Responde has committed \$333,961 and leveraged \$331,278 in counterpart funding to provide recreational opportunities for over 2,000 children from the six focal consolidation municipalities in Meta. Organizers faced a range of challenges in launching the activity,

including the distribution and preparation of food in some municipalities, the hiring of staff, and accessing certain areas. Therefore, the activity launched on December 24, ten days after the scheduled launch date.

- **Planning to provide health services to rural populations in Puerto Rico**

In November, Colombia Responde and the GRCT worked with the State Social Enterprise (ESE; *Empresa Social del Estado*) to develop a plan for a Health Brigade to serve the urban center and four nuclei along the Ariari River. ESE reached out to Colombia Responde and the GRCT for assistance in this effort, which would only be implemented on a reduced-scale/pilot basis without counterpart funding from institutions and other entities.

- **Rapid response efforts**

In November, Colombia Responde carried out a series of Rapid Response activities to follow up on the *vereda* workshops held in October in Vista Hermosa, San Juan de Arama, and Uribe. These include donations of recreational, teaching and cooking supplies to *vereda* schools, carried out in conjunction with the municipal administrations in order to strengthen the quality of education in rural areas.

Economic Development

- **Strengthening the sugarcane industry throughout the focal consolidation area**

October marked the culmination of a four-month-long activity to strengthen the sugar industry in the focal consolidation area of Meta, for which Colombia Responde contracted three experts (one in agribusiness, one in sugarcane agronomy and one in strengthening grassroots businesses), building on a previous USAID initiative which established sugar processing facilities in the area. The consultants



A panela producer in Vistahermosa, Meta.

conducted technical visits to identify the sugarcane producers' associations' strengths and weaknesses, as well as their ability to run independently. They also introduced co-management tools to the sugarcane producers' associations in order to guide the implementation of a business improvement plan. On October 30 and 31, thirty people from nine sugarcane producers' associations participated in a workshop to review the results of the intervention. This combined approach to assistance achieved immediate results in implementing best practices at the producers' associations and in the sugar mills, enabling them to improve their maintenance of equipment and sugarcane crops. The consultants project that these changes will increase crop volumes and strengthen the social fabric of each of these agribusinesses.

During the month of December, Colombia Responde continued to work with the local producers' association ASOPRODERU, initiating renovations of the mill, updating loading platforms and walls. The next step will be to reinforce the top part of the structure, including a ramp that will facilitate the safe, rapid loading and

unloading of sugarcane. This will be covered by other funds that the association has leveraged, as part of its counterpart contribution. Finally, eight hectares of sugarcane will be planted as part of the technical and business assistance that Colombia Responde is coordinating for the association, in concert with the regional office of the UACT, the mayor of Uribe, and local producers.

- **Provincial Agricultural Centers receive MADR approval**

In October, the Ministry of Agriculture (MADR) approved the six focal municipalities' applications to access its Technical Assistance Incentive for Boosting Productivity (IAT), through the Provincial Agricultural Centers (Agroparques, Puertos del Ariari and Ceproama). The six plans, which are directed towards six production chains that include a total of 2,500 producers, seek to strengthen local economic development capacities—a key pillar of the PNCRT. They were presented to MADR's Equitable Rural Development (*Desarrollo Rural con Equidad*, DRE) to compete for resources from the Technical Assistance Incentive Program. The municipalities and Colombia Responde have committed a total of \$128,333 USD in counterpart funding for the initiative, which will support 2,500 local producers in improving production, management and post-harvest processes to target quality, yield and operations.

- **Accessing the National Royalties System**

In October, Colombia Responde continued to formulate regional economic development projects to be presented to the National Royalties System. Representatives of the GRCT, Colombia Responde and the Departmental Secretariat of Agriculture met to formulate an application strategy based on the Departmental Development Plan. As a result of this meeting, the node of Dude-Cafre was identified as a priority and therefore a proposal for Dude-Cafre will be submitted to the decision-making body for the National Royalties System during its next meeting in November.

- **Strengthening the coffee sector**

In October, Colombia Responde worked with the Colombian Coffeegrowers' Federation and the Secretariat of Agriculture to develop a plan to strengthen the production chain and commercialization of 100 local producers in the municipalities of Uribe, Mesetas and San Juan de Arama. This approach will involve exposing local producers to best practices in coffee production and opening points of consolidation. In December, Colombia Responde also implemented an activity to strengthen the coffee industry in Uribe, installing germinators and taking soil samples on beneficiaries' farms as part of the process of improving the production quality and yield of 40 hectares of coffee plantations in the municipality. Colombia Responde also installed sustainable farming equipment, and as part of its technical assistance and sharing of technological innovations has been guiding local producers in the use of native plants to nurture and provide shade to young coffee plants instead of the traditional slash-and-burn method that has been used to create new farmland. Strategic partners in this effort include the National Federation of Coffee growers, local beneficiaries, and the municipal administration of Uribe.

- **Producers' associations to benefit from MADR's productive alliances program**

As a result of building relationships and careful planning with local producers, the private sector, and government institutions including the Ministry of Agriculture and Rural Development (MADR), the regional offices of Colombia Responde and the UACT in Meta developed and received USAID approval for ten alianzas productivas. The activities focus on providing technical assistance to and building the organizational capacities of local producers' associations, enabling them to connect to the region's production chains related to livestock, cocoa, rubber and fish farming. These activities will also enable the focal consolidation municipalities in Meta to promote productive alliances by structuring private-public agreements to better develop Meta's agroindustry. In 2013, Colombia Responde will provide funds approximately \$1.1 million

USD to support these 10 projects. This amount represents 23.5% of the total cost; the public and private sectors will contribute the remaining 76.5% to this endeavor, benefiting more than 2,500 local producers.

Good Governance

▪ **Strengthening municipal and regional governance**

This quarter, Colombia Responde and the UACT facilitated a diagnostic study to follow up on activities approved in July and the subsequent contracting of lawyers to explore ways of strengthening municipalities' legal defense systems. Preliminary findings indicate that two lawyers may be sufficient, and it will not be necessary to contract additional lawyers. This is partly due to the presence and strengthening of the *personerías* (ombudsmen) in each municipality. In addition, two consultants were contracted to identify mechanisms for linking Municipal Councils for Rural Development (CMDR's), established by law 101 of 1993, to local nucleus development plans, thereby ensuring citizen participation. Specifically, the consultants will prepare meeting agendas and possible agreements for those municipalities that have not established CMDR's yet or linked them to nucleus plans in the area. With the guidance of USAID, CMDR's have been identified as a key participatory mechanism for ensuring the sustainability of rural development, engaging citizens in the management, implementation, monitoring and control of the process. By linking CMDR's to the formulation and implementation of nucleus plans, Colombia Responde will further its goal of linking the Colombian state to its citizens and empowering citizens to articulate their interests and shape the nation's development. Colombia Responde also selected three of the seven consultants needed to facilitate the strengthening of the local institutions' abilities to efficiently respond to the challenge of implementing the Victims' Law, as well as two consultants to support the implementation of the National Security and Coexistence Policy.

▪ ***Contrato Plan*: Leveraging resources at all levels of government**

In November, Colombia Responde and the GRCT developed *contrato plans* to carry out priority medium- and longer-term activities in the focal consolidation area of Meta. Specifically, the Governor of Meta is interested in improving accessibility via transportation infrastructure, and ensuring that 100% of the department has electricity. To this end, Colombia Responde is providing technical assistance to develop plans and leverage corresponding financial commitments from national and municipal institutions to improve the *Marginal de la Selva* and *Trocha de la Macarena roads*, as well as providing complete coverage of electrical connectivity infrastructure.

▪ **Accessing the National System of *Regalías***

On December 10 and 11, government officials representing the six focal municipalities and the department of Meta participated in a training on the recently-updated National *Regalías* System led by the National Planning Department (DNP) and supported by Colombia Responde. The training provided a practical overview of the system, and engaged participants in identifying past challenges in properly accessing the system in order to fully address them in the course of reviewing the process and requirements for municipalities and departments to access the system. Participants utilized this information to set goals for participating in the system and ensuring compliance with its guidelines.

In December, Colombia Responde carried out a range of activities to identify projects and develop proposals to access the National *Regalías* System, in collaboration with the UACT and the 39 consultants hired for this purpose. Colombia Responde's Good Governance team worked with municipal and departmental administrations to identify 24 potential projects to submit to the National *Regalías* System for approval. Of these projects, three are productive projects that focus on the main industries along a major productive route in La Macarena. Twenty-one of them are road segments of around 30 kilometers, making up parts of the 450-kilometer production route that is critical for connecting local producers to markets. This piecemeal approach will hopefully improve the likelihood of the project's approval, as the board that reviews proposals

would likely balk at a proposal to improve the entire route. Another option would have been to propose larger-scale road improvements to these segments, but this approach would have been much more expensive and required preliminary studies and designs, making it more time-consuming and less likely to be approved by the board. Staff reviewed potential projects with local government to ensure that they were in line with their needs and capabilities, developed agreements with administrations in each of the municipalities, held municipal and regional working groups to ensure the complementarity of projects, carried out technical visits to Mesetas and Puerto Rico, updated the matrix of priorities with the state of each new initiative and required resources and documents, organized and collected data, interviewed project stakeholders and potential partners, and developed a timeline and work plan based on the resulting list of projects.

In addition, this quarter the Departmental Secretary of Agriculture completed two regional economic development proposals that will be presented to the decision-making authority of the DNP (OCAD) for approval in January, in order to access the National *Regalías* System. Based in the Nodo Duda Cafre area of both Uribe and Mesetas, the project is based on the development of silvopastoral systems for 210 families, while the other project focuses on strengthening the cocoa supply chain and, with it, the livelihoods of 142 families.

- **Councils of Rural Municipal Development enable citizens to shape policy development and implementation**

Colombia Responde has continued to work closely with the GRCT and municipal administrations to establish Councils of Municipal and Rural Development (CMDRs) in each of the focal consolidation municipalities. This quarter, important efforts to advance this activity included drafting municipal agreements for each municipality, or significantly modifying existing agreements in the framework of provisions relating to MADR. In addition, Colombia Responde staff structured agendas for the training and orientation of CMDR members in order to provide them with the information and context of their roles in this forum for building consensus on rural development through the design and implementation of rural development policies that incorporate a territorial approach. In the coming months, participants will learn about the important tools at their disposal and how to use them.

Infrastructure and Connectivity

- **Improving the quality of educational conditions**

In the *vereda* of La Barrialosa, municipality of Mesetas, Colombia Responde and its strategic partners are on the verge of completing the construction of bathrooms and sanitation infrastructure at the local school. Colombia Responde contributed \$13,182 or 13% of the total cost to this three-month-long project. In December, Colombia Responde staff faced delays in the construction of a cafeteria in the La Reforma School in Mesetas, due to security problems which have limited the transportation of necessary supplies as well as construction work. The cafeteria is 30% completed, and Colombia Responde and the GRCT are collaborating with the municipal administration, armed forces and local contacts to monitor the situation and proceed when possible. The team also verified the construction of other infrastructure efforts recently carried out, including a cafeteria in the *vereda* Mesa de Fernández.

- **Responding to pressing infrastructure needs**

In December, Colombia Responde and the UACT met with JAC representatives from the *vereda* of El Turpial, to develop a donation agreement in order to construct a bridge over the Caño Fono River. This effort, which brings together the municipal administration, local beneficiaries and JAC representatives, responds to a pressing infrastructure needs that was prioritized in recent *vereda* workshops and will move forward in early 2013.

Land

▪ Coordinating to manage natural resources

During the month of November, Colombia Responde moved



The Environmental Management Plan will include the famous Caño Cristales, La Macarena National Park, Meta.

forward with activities to support the formulation of the Environmental Management Plan for the Northern district of La Macarena National Park. CELI-Central is working close collaboration with CORMACARENA and SINCHI Amazonian research institute, which is responsible for developing and approving the final management plan. This initiative will prepare public institutions for the restitution and formalization process through the titling of vacant rural properties, thus promoting the region's socio-economic growth. This activity costs a total of \$722,222 USD, with Colombia Responde covering 63% (\$433,333) of the activity costs and leveraging the remaining 47% (\$288,889 USD) from CORMACARENA, the Governor's Office, and SINCHI (Institute for the Scientific Investigation of the Amazon).

▪ Territorial Organization Schemes take shape

Colombia Responde and the GRCT held a series of meetings with local institutions including CORDEPAZ, the IGAC and local authorities in each of the focalized municipalities of Meta in order to leverage funds and define limits and uses of land to ensure the optimal development of municipal Territorial Organization Schemes (EOT's; *Esquema de Odenamiento Territorial*) through a series of meetings with local institutions in each of the municipalities. This activity will be presented in a pre-REC in January 2013.

3.5 SOUTHERN TOLIMA

Social Development

▪ Launching rapid response activities

In October, Colombia Responde collaborated with the GRCT and local mayors' offices to deliver educational furniture and supplies including shelves, file cabinets, school uniforms and shoes to schools in 34 *veredas* in Chaparral and 12 *veredas* in Ataco. In addition, Colombia Responde staff conducted follow-up on 54 playgrounds that were delivered over the past few months, to verify their quality and informally survey the impact on recipient communities. During the month of December, Colombia Responde collaborated with the GRCT and municipal administrations to carry out the delivery and installation of seven playgrounds as part of rapid response efforts in Ataco and Rioblanco. Children were not present due to the school vacation, which facilitated the construction process—but made it less enjoyable as well. In December, Colombia Responde and the GRCT collaborated with municipal administrations to deliver eight sets of rapid response

donations to the nucleus of El Limon, in order to equip its community education and recreation center. The municipal administration provided transportation for the items, and the mayor himself presented teaching materials, sports equipment, and music and school supplies to the center's playroom, appropriately nicknamed "*El Limonacho*."

- **Following up on *vereda* workshops**

Forty-eight follow-up workshops were conducted in *veredas* across the four municipalities, in order to measure communities' levels of satisfaction regarding activities implemented after *vereda* workshops. These workshops represented an important opportunity to maintain contact with the community and enable members to hold participating institutions accountable, thereby deepening their connection to government, to benefit 974 children and young adults.

- **Tolima youth gather together**

On November 5-9, the sixth annual Southern Tolima Youth Meeting was held in Ibagué, bringing together 120 children and adolescents identified as at risk of forced recruitment by illegal armed groups. The event combined educational and recreational activities for participants from the six municipalities of the focal consolidation area. The agenda included workshops on the Victim's Law, Writ 251 (decision on the protection of children and adolescents displaced by conflict), and how to establish citizen oversight committees for young people. Participants also attended cultural activities including concerts and plays, and visited the Museum of Modern Art and the University of Tolima. These activities empowered children and youth, providing them with information and encouraging their pursuit of artistic and recreational activities in order to ensure the full enjoyment of their rights and prevent violence. More than 15 GOC institutions including representatives from the municipalities and departmental governors and SENA, as well as the International Organization for Migration and the United Nations High Commissioner for Refugees participated in the event, which was coordinated by the ICBF and Departmental Governor of Tolima. The UACT and Colombia Responde provided participant lodging, transportation, food, and educational material totaling approximately \$49,000 USD.

- **Providing safe and healthy recreational options for children**

As part of a project called *Supérate con el Deporte*, Colombia Responde supplied sports equipment and uniforms for sports training schools in the four municipalities of the Southern Tolima focal consolidation area. The objective of this activity is to provide spaces for healthy recreation and the promotion of leisure activities, thus mitigating the effects left by the armed conflict in these territories, and preventing forced recruitment of children. CELI-Central is contributing \$46,561 USD, matched by counterpart funding of \$32,945 USD.

On December 15, Colombia Responde, UACT, the Colombian Institute for Family Wellbeing (ICBF) and municipal administrations launched the second round of recreational vacation camps as part of the Departmental Governor and Indeportes' "Active Tolima" initiative to provide cultural and recreational activities throughout the department. These vacation camps bring together children and adolescents from the four consolidation municipalities to provide them with safe, healthy ways to spend their free time during the school break, and ultimately to counter the risk of forced recruitment in these municipalities. This 2-



Children from Southern Tolima participating in athletic activities as part of the vacation camps (credit: Indeportes)

month event will benefit 1,100 children aged 8-17 in 11 *veredas* of Southern Tolima, building on a one-month-long vacation camp held in June and July 2012, which was well-received by local communities. The GOC contributed \$118,000 to this ambitious effort and Colombia Responde provided \$324,000 USD to support facilitators and materials for sports, leisure and educational activities. On December 18, the first Operating and Monitoring Committee was held to oversee the implementation of the recruitment prevention vacation camps. Led by the UACT, this committee involves the ICBF, the Departmental Secretary of Education, Colombia Responde, and the Regional Director of INDEPORTES. The committee reviewed the program launch and identified ways to address possible challenges and maximize community participation in the event.

Economic Development

- **Building the cocoa industry**

Twenty-three cocoa farmers from the *veredas* La Sierra, La Lindosa and Icarcó participated in a weeklong training program with the chocolate company Casa Luker in October. Participants visited Luker Farm in a rural *vereda* of Caldas. Over the course of the training, participants studied various aspects of cocoa cultivation, including technology for the proper management of plantations, how to measure and improve cocoa bean quality, and how to develop an environmental plan. This initiative seeks to generate knowledge; skills and competencies in the cultivation of cocoa, which when applied on their plantations will allow them to improve the quantity and quality of their crops.

The third and final training tour was held in November at the Casa Luker farm, located in the *vereda* of Satagueda, municipality of Palestina, department of Caldas. Producers from the *veredas* of Paraíso, Punterales, Altamira and Bruselas participated in the training, which focused on learning about technology and best practices for growing cocoa. This program has been central to providing local cocoa farmers with a new vision and the understanding that the adoption of technology and the proper management of farms can optimize yields in spite of price fluctuations. The program also enabled members of APROCACHARCO and APROCASURT to build a relationship with Casa Luker, forming the basis for a working agreement.

In November, APROCACHARCO signed a cooperation agreement with the municipality of Chaparral to buy the materials required for the construction of 50 cocoa fermentation boxes worth \$11,111 USD. These resources will be directed towards the members of the Cocoa Producers Association in southern Tolima - APROCASURT. In December, the association initiated the process of purchasing the materials.

Local producers attended the Farmer's Training School, which held its third and fourth sessions. These exercises focused on post-harvest processes including treatment of harvested beans and commercialization via producers' associations. In addition, participants applied the knowledge they had learned in prior sessions as part of a post-test evaluation. The technical advisor of Casa Luker, Pedro Nel Cordoba, and his technical team also attended the fourth session to discuss the application of technology and teamwork to the post-harvest process.



Local producers attend Farmer Training School.

In December, Colombia Responde continued to provide assistance to local producers by working with APROCACHARCO, and linking them with other important stakeholders for advancing various aspects of the local cocoa industry. In collaboration with the municipal administration of Chaparral,

APROCACHARCO and Colombia Responde initiated the procedures necessary for acquiring the timber resources to build fermentation boxes. Additionally, representatives of Colombia Responde met with representatives from Fundación Suramericana to finalize arrangements for receiving funds to build a solar-powered system for drying cocoa. However, unexpected delays on the part of the Foundation led to delays in this activity, which is expected to move forward in January 2013 with the procurement of materials, construction of the system, and training of its users. In the course of providing assistance to APROCACHARCO, Colombia Responde was able to generate significant savings in the purchase of materials, equipment and staffing. Therefore, an extension in the timeframe of the activity will be requested, in order to provide the necessary technical assistance in terms of support and training in the use and maintenance of the aforementioned infrastructure.

- **Technical Assistance for MADR's Forestry Incentive Certificate**

In October, Colombia Responde obtained technical support and training from the Colombian Rubber Confederation to develop and formally submit project proposals that include the development Forest Management Plans articulating the implementation and management plans for natural forests and rubber plantations. As a result of this joint effort, 64 proposals were developed and submitted, covering the equivalent of 76 hectares of natural rubber and 58.7 acres of timber plantations, for a total of 134.7 cultivated hectares. The Fund for the Financing of the Agricultural Sector (FINAGRO; *Fondo para el Financiamiento del Sector Agropecuario*) will carry out the selection process for this certification. In December, the National Corporation for the Investigation and Promotion of Forestry (CONIF; *La Corporación Nacional de Investigación y Fomento Forestal*) conducted site visits to thirty-six finalists for the Forestry Incentive Certification program, and together with FINAGRO announced the selection of 19 applicants. Of these 19, five voluntarily withdrew and 14 signed contracts to access a total of \$24,396 USD to establish a total of 34.7 commercially-reforested hectares (28 ha of rubber and 6.7 ha of coffee). Colombia Responde has provided technical assistance throughout this process, and will continue to do so.

Good Governance

- **Formulation of the Departmental Plan for the Prevention and Protection of Human Rights Violations**

To follow up on the risk map and protocols of action that were established during the inter-institutional workshop for the prevention and protection of human rights violations held in September, the Transitional Justice Committee of Tolima met on October 16. The goal of this meeting was to assess progress towards implementing the Victims and Land Restitution Law (Law 1448 of 2011) in Tolima. In discussions, the Governor of Tolima emphasized the importance of the peace negotiations between the GOC and the FARC as a valuable opportunity to end the forced recruitment of minors. Tolima's Peace Advisor confirmed that the Comprehensive Plan for the Attention of Displaced Population, approved in 2011, was fully incorporated into the Departmental Development Plan. To date, the department has developed an action plan for providing assistance to victims, and supported all of the municipalities in fulfilling their legal mandate to formulate local plans for reparations to victims.

- **Implementation of the Victims and Land Restitution Law**

The UACT and CELI-Central are currently collaborating with the Victim's Unit to identify concrete actions to support the government of Tolima's continued implementation of the Victims and Land Restitution Law. The Victim's Unit has identified 17 humanitarian emergencies related to the armed conflict across 7 municipalities, including 11 in the focal consolidation area—one in Ataco, seven in Chaparral, one in Planadas and two in Rioblanco. Thus far, the Department of Tolima has received a total of 13,742 requests for humanitarian aid with a total value of \$6.4 million USD.

- **Strengthening City Councils**

On October 18, CELI-Central and the UACT launched an initiative to strengthen the capacities of 13 City Councilmembers in the four focal municipalities of Southern Tolima, holding the first training in Rioblanco. The University of Tolima will provide training in public administration, management, public policy, governmental and municipal structure, the Political Parties Act, human rights, and information technology. To support this process CELI-Central will donate computers, printers, video beams and audio systems to the city councils. The activity totals a joint investment of \$211,600 USD. The GOC will contribute with \$38,800, the University of Tolima will provide \$5,500 USD in goods and services, and CELI-Central will provide \$167,190 USD to fund activities and in-kind donations.

- **Participatory workshop with indigenous groups**

Colombia Responde and the GRCT conducted a Participatory Planning Workshop with indigenous communities in the focal consolidation area of Southern Tolima on October 19, 2012. Representatives from the communities of Beltran, Ico Del Valle De Anape, Santa Rita, La Mina, Pueblo Viejo, Amoya, La Virginia, Cimarrona Alta, Rionegro, Las Hermosas, Yaguara, Gaitania - Nasa We'sx – Barbacoas, and Las Mercedes participated in the event. During the workshop the GRCT gave an overview of the content, principles, goals and objectives of the PNCRT, in which indigenous communities play an important role. In addition, the workshop encouraged indigenous organizations to identify ways of incorporating the principles of consolidation into their own communities, and to build an action plan that will enable them to participate and benefit from the GRCT's activities in the area.

- **Inter-institutional development fair brings state services to Casa Verde, Ataco**

In October, Colombia Responde and the Regional Consolidation Unit (GRCT) participated in the inter-institutional development fair held in the *vereda* of Casa Verde, municipality of Ataco, which was attended by more than 2,800 adults, adolescents and children from surrounding rural communities and the village of Santiago Perez. Over 15 GOC institutions and NGOs participated, including ICBF, SENA, INCODER, the Departmental Secretary of Culture, the JACs of the nucleus of El Limon, and representatives from the health sector. They provided a range of services, including general dentistry, pediatrics, nutrition, general medicine, vaccinations, optometry, gynecology, physical therapy, and psychology. 180 representatives of the Secretary of Culture and 55 SENA staff members carried out workshops including hair-styling and the prevention of abuse and drug addiction. In addition, 94 dogs and horses were treated with encephalitis vaccinations, deworming, and the application of serums and tonics. CELI-Central has provided \$27,778 in logistical support for institutional fairs in the nucleus of El Limon, including an inter-institutional fair that was held in September 2012.

- **Accessing the National *Regalías* System**

On November 8 and 9, government officials representing Ataco, Chaparral, Planadas and Rioblanco, the department of Tolima and the Inspector General (*Contraloría General de la Republica*) participated in a training on the recently-revised National *Regalías* (Royalties) System led by the National Planning Department (DNP) and supported by Colombia Responde. The training provided a practical overview of the system, as well as the process and requirements for municipalities and departments to access the system. Participants utilized this information to set goals for participating in the system and ensuring compliance with its guidelines. In December, Colombia Responde moved forward with supporting three projects that it had helped develop and for which it had received approval from the board of the National *Regalías* System. The projects include the construction and updating of a synthetic field and the maintenance of a road network through the acquisition of a cement truck in the municipality of Chaparral.

The consultants hired to work with municipalities to identify and develop proposals for other proposals to access the National *Regalías* System made significant headway this quarter. In Chaparral, Planadas and Rioblanco, they provided technical and financial support to address comments raised during the presentation of seven preliminary proposals. In Ataco, assistance has been provided jointly with the National Planning Department (DNP). Finally, the team of consultants has identified a new window of opportunity in the area of economic development, working through local producers' associations including FEDEGAN and FEDEPANELA to develop proposals to strengthen local cattle ranching and sugarcane production, respectively—two sectors prioritized in the PNCRT.

- **Mobile Justice Units reaches citizens throughout the focal consolidation area**

The Good Governance teams of Colombia Responde and the GRCT initiated the mobile justice project in the *vereda* of El Limon, in the municipality of Chaparral and in Puerto Saldaña, municipality of Rioblanco in November. The community expressed interest and support for this event, so it was replicated on December 13 and 14 in Santiago Perez, Ataco and Gaitania, Planadas. This pilot project brings together over 20 GOC institutions to promote the range of options available to citizens to address their legal concerns, and help initiate judicial processes. Community members brought legal requests and questions to representatives of traditional judicial institutions, as well as alternative dispute resolution mechanisms (including equity and peace judges and mediators). These institutions were supported by regional representatives who were on hand to address specific demands regarding family violence, the well-being of children, food security, and displacement, as well as the Restitution and Victim's Units, whose representatives informed the community about the processes for accessing the benefits provided by the Law on Victims and Land Restitution. USAID supported this initiative via Colombia Responde with a contribution of \$16,200, while the GRCT provided logistical support.



A representative meets with local citizens visiting the Mobile Justice Unit.

- **Certification in Public Administration launches, opening opportunities for further collaboration**

Colombia Responde and the UACT are supporting an initiative to improve governance capabilities by strengthening institutional accountability, organization and transparency in four municipalities of Southern Tolima. As part of a joint effort among the regional government, the University of Tolima and the Public School of Public Administration (ESAP), 52 members of municipal councils started a training program in Public Administration and Public Policy. The highly participatory, human rights-focused certification program is composed of five modules totaling 160 hours of training, 20 of which will be provided by ESAP in the four municipalities. In addition to playing a coordinating role, Colombia Responde will support this initiative through the donation of 68 computers and audiovisual equipment for the councils and the Department Assembly, providing tools to improve their performance. On November 16, 16 computers were delivered to the 15 deputies and secretary of the Department Assembly who will participate in an intensive 16-hour training program that will take place in early 2013. USAID funded this activity via Colombia Responde with a contribution of \$211,634 USD and the regional government jointly with the Government of Tolima provided \$38,900 USD. The universities are providing the curriculum development and instruction as an in-kind donation. In addition to providing these functionaries with important planning and management

skills, this initiative has opened the door for Colombia Responde to bring together the University and municipal administrations to identify additional opportunities for working together.

On November 20, the Arts and Humanities Department of the University of Tolima held a discussion group between the GRCT of Tolima and university faculty to analyze the PNCRT in the framework of the Certification. On November 21, representatives of Colombia Responde and the GRCT attended a Municipal Council meeting in Ataco to provide councilmembers with information and answer questions about the certification program. The meeting with the mayor served as a forum for refining other activities that will complement the certification program, including the provision of a water pump in the *vereda* of Casa Verde, and the provision of equipment and additional capacity-building of local government. During this meeting, parties discussed the possibility of developing a student internship program in which students, supervised by professors, could support municipal functions such as planning and infrastructural diagnostics. Both the students and municipalities would benefit from such a program, which would provide students with valuable insight and experience, making it more likely that they would stay in the area and continue contributing to its development after graduation. The University also presented other initiatives, including the HORUS project, which seeks to improve citizen security and protection by strengthening communications between officials, prosecutors, and forensic and judicial institutions at the municipal level. This project focuses on ensuring the coordination of local community and security plans, including crime prevention efforts and the collection of statistics, to develop and implement basic criminal justice policies. A pilot project is currently moving forward in Rioblanco. The findings of this meeting will serve as inputs to Colombia Responde and the GRCT's planning and implementation of upcoming activities, to facilitate collaboration on these and other activities.

Infrastructure and Connectivity

- **Operating committees provide oversight and ensure community participation and ownership**



Operating Committee meeting in Gaitania, Planadas.

In October, Colombia Responde and the GRCT held an informational session for the operating committee that is overseeing infrastructural improvement of five roads in the *vereda* of Gaitania, Planadas. Staff also coordinated operating committee meetings for a road improvement project in Rioblanco-Santafe, during which members selected potential suppliers and consultants.

- **Responding to communities' infrastructure needs**

In November, Colombia Responde drafted the TOR to contract consultants for a range of significant infrastructure initiatives that have been approved by USAID. These include the design of four vehicular Bridges in Chaparral, the design and construction of housing projects to improve living conditions in the four municipalities, structure the technical and financial aspects of rapid response projects in response to recent *vereda* workshops, and improvement of the Los Andes Road in the municipality of Planadas.



Concrete support walls along the Rioblanco-Santa Fe Road

in the municipality of Planadas.

In December, Colombia Responde staff and consultants completed the construction of reinforced concrete walls, as well as supports at selected sites along the Rioblanco-Santa Fe road. Additionally, materials were purchased, and work initiated to adapt the design to include two missing reinforced concrete walls which will be completed by the end of January 2013. To ensure community oversight and compliance with set procedures, consultants contracted by Colombia Responde carried out an environmental training for residents of the *vereda* of Santa Fe.

Finally, once Colombia Responde received USAID approval to improve the Planadas-Los Andes road in December, staff scheduled and held an informational session with the community on December 21st. During this meeting, the staff reviewed the project scope and financing, and participants selected members for Oversight and Operating Committees. This event also served as the first Operating Committee Meeting, in which members received tasks to obtain quotes and create a purchasing sub-committee to be held on January 4, 2013. Work is set to begin in January, when the purchasing process is completed and materials arrive.



Cocoa producers can increase their profit margins by processing the raw beans.

Land Issues

▪ **Supporting the land restitution process**

Colombia Responde's activity supporting the Restitution Unit's documentation of vacant properties, approved by USAID in September 2012, has been put on hold due to delays in the signing of an MOU between USAID and the Restitution Unit at the national level.

▪ **Logistical support to the administrative phase of the restitution process**

The Restitution Unit (UR), the UACT and Colombia Responde are leading a pilot project in the *veredas* of Balsillas, Canoas Copete, Canoas La Vaga, Canoas San Roque, Potrerito, Beltrán and Santa Rita providing technical and logistical support to accelerate land restitution requests in the area. As of the end of December, 69 demands have been filed with courts, 59 field visits have been carried out, along with 488 digitalized documents, 32 topographic maps, 23 land reports, and 48 restitution requests. As a result of this assistance, the first court decision for land restitution in Balsillas was issued, returning 5.57 hectares to a peasant family displaced ten years ago, enabling them to return home in January and receive their official property titles. It is anticipated that this will be followed by more decisions in the coming months. In addition, while Colombia Responde will also work to improve the institutional capacities of the Restitution Unit's regional office in Tolima and some materials and office supplies have already been purchased and delivered, the continuation of this activity is on hold pending an MOU between USAID and the UR. Contracting of personnel (topographers, lawyers) is also on hold pending an MOU.

▪ **Registration of properties**

As of the end of the quarter, 483 vacant properties and 106 private properties had been identified and entered into a diagnostic phase, with the support of four lawyers who had been contracted for this purpose. However, there have been some challenges due to delays in the judicial process and lack of support from the municipal administrations. Seven judicial decisions had been made out of 136 requests regarding vacant properties; 25 additional decisions will be released in the coming weeks. Two lawyers were contracted to

work on the registration of private properties, although the process has faced delays due to a strike among the judicial branch and a fire in the judges' office of El Guamo. Colombia Responde is also supporting the assignment and allocation of vacant lots; materials and equipment are currently being purchased and twenty staff is being hired to carry out notifications.

3. SUCCESS STORIES



Promoting gender equality in Caquetá

The Colombian population has grown steadily in recent decades, from approximately 34 million in 1990 to 45 million in 2010; women have always represented a slight majority (currently, 50.6%). According to the 2005 census, more women consistently classify themselves as heads of household. The women of the department of Caquetá have historically played an active role in civil society, especially regarding issues such as security, education and health. Now, more than ever before, there is a regulatory framework consisting of international and national policies, laws, rules and regulations to support them, promoting gender equality and providing a platform for integrating it

into Colombia's rural development. This comes at an important moment in the country's history, when its institutions are establishing a presence in areas of Caquetá and other departments that they previously could not access.

From November 26-28 2012, Colombia Responde supported the First Women's Forum on Consolidation Policy in the municipality of Cartagena del Chairá. Over 70 women leaders from the focal consolidation area of Caquetá attended discussions and trainings on the National Public Policy for Women's Gender Equity and its mandate to implement local Gender Equity Codes throughout Colombia. They learned about the potential uses of advocacy as a collective action strategy for ensuring that the implementation of these tools takes into consideration the needs and interests of rural women themselves. The event served as a dialogue space for women leaders, accompanying them through the process of conducting analyses of the situations of equality and inequality in their communities as well as providing training in skills such public speaking and communications and taking them through a strategic planning process so that they could put into practice what they were learning.

A key objective of the PNCRT is to integrate women—especially those from traditionally vulnerable backgrounds, such as Afro Colombians and indigenous women—into the development process. The Forum served as a way of consulting with women about community issues that are important to them, as well as to raise awareness about all forms of discrimination and violence against women, and provide the tools to ensure that institutions implement the regulatory framework developed for this purpose. CELI-Central contributed \$10,662 USD to this initiative, and leveraged \$11,666 USD in additional funding from GOC and nongovernmental sources. The event also served to deepen institutional presence, the main objective of the GOC's consolidation policy. The High Commissioner for Women's Equality, UACT, local municipal administrations and Colombia Responde collaborated to hold the event; the mayor of Cartagena del Chairá ensured that the event's outcomes are incorporated into rural development policy and institutional practices, and that they are an important part of the COMPOS agenda. On the end of the third day, participants walked away with an actionable plan with milestones, having built a network of women leadership between the focal consolidation municipalities. They will share what they learned with their communities, and are committed to coming together again to hold each other accountable for their plans and continuing to learn from the process of playing an active role in their communities' rural development.

A video journal of the event can be found here: <https://vimeo.com/58733148>.

4 OPERATIONAL CONTEXT

4.1 NATIONAL

During the month of October, CELI-Central kept a close eye on developments with *Marcha Patriótica*, a political party that may have ties with illegal armed groups. In existence since 2010, this group organizes protests, which the FARC is thought to force rural populations to participate in and support financially. In October, *Marcha Patriótica* released a call to action which was expected to be quite large. Therefore, program activities were planned before and after suspected protest dates. While the event in question took place during the week of October 23 and was much smaller than anticipated, the FARC turned it into an armed protest, prohibiting the transit of cars and people on roads in certain areas of Cauca and Caquetá, including the focal consolidation area of San Vicente del Caguán.

4.2 CAQUETA

The department of Caquetá is a strategic location for the FARC, as it is a source and transit zone for cocaine both within the country and abroad. The most aggressive groups in the country have a significant presence in all of the municipalities in the focal consolidation area, and they regularly carry out acts of terrorism and extortion against the civilian population and petroleum industry, which extracts oil from San Vicente del Caguán and then transports it to Huila via the main viaduct.

During the peace talks, the Minister of Defense and military commanders have been clear that they will continue the military offensive against the FARC, in spite of the armed group's protests to the contrary. In Caquetá, this has undoubtedly been the case with strong blows against members of Teofilo Forero, an especially violent mobile unit of the FARC. In October, four fighters that focused on extortion were killed in the urban center of San Vicente del Caguán, as well as a member of FARC's Frente 3, who was thought to be responsible for finances in La Montañita. Consolidation initiatives in the area of San Vicente of Caguán continue to be under constant threat.

Oil companies resumed operations in Caquetá on November 21, taking advantage of the ceasefire declared by the FARC until January 20, 2013. However, the department continues to be the most turbulent area within the territory covered by CELI-Central. This quarter, the Colombian military launched Commando Unit 6 to counter Teofilo Forero, a violent mobile unit of the FARC that has a very strong presence in the area, especially in the municipalities of San Vicente del Caguán in Caquetá and the Western area of La Macarena in Meta. It is believed that this specific group is not committed to the peace talks.

4.2 CAUCA/ VALLE DEL CAUCA

Cauca is part of a strategic corridor for arms and drug trafficking, which connects Cauca, Valle del Cauca and Tolima. It is clear that the illegal armed groups in the area do not want to lose control in the area, as evidenced by their increased presence and recruitment activities in the face of increased military and police presence and the establishment of military units on the territories. In response to the increase in military activity in Cauca and Valle del Cauca over the past few months, the FARC has been carrying out terrorist attacks in urban areas with no regard for local civilian populations. This area is part of a strategic weapons and drugs corridor that includes the Panamerican Highway and exits to the sea. In October, confrontations with armed illegal groups initially decreased due to the peace talks and ceasefire, as well as successful military operations conducted in October. However, of the four CELI-Central focal regions, Cauca/ Valle del Cauca

experienced the most security-related incidents in December. Extortion continues to be an ongoing challenge for local businesses and community members.

4.3 META

In spite of significant military presence in the area and regular operations, the FARC's presence and its ability to exert pressure on local communities remains strong enough to have a massive presence in the Patriotic March that took place in October throughout rural areas of the country. Indeed, the large turnout at this event is further evidence of the FARC's intentions to continue to extort local businesses. The municipality of Uribe continues to have the highest levels of conflict in the focal consolidation area due to its strategic location. Its connections to Cundinamarca mean that the FARC is constantly trying to establish corridors in order to eventually reach Bogota.

In November, a joint operation between the police and the army stopped the activities of criminal groups in the municipalities of Chaparral and Ataco. In addition, military activities continue in the Las Hermosas Canyon area to secure control over this area of Meta. These confrontations signify that the guerrilla have been significantly weakened and have a decreased military capacity, and only have a strong presence related to extortion activities in urban areas.

Two Colombia Responde activities in Meta were temporarily put on hold in December due to pressures from the FARC. These incidents occurred in the *vereda* La Cristalina, municipality of La Macarena where the construction of bathroom facilities for a boarding school was taking place, as well as in the *vereda* La Reforma, in the municipality of Uribe where Colombia Responde was supporting the construction of a school cafeteria. The illegal armed group demanded a fee corresponding to 10% of the construction value, and a criminal complaint was filed before local authorities. Also, Colombia Responde staff visited the sites and held meetings with the communities in the *veredas* to explain that the program would not accept these extortive demands, and would have to cease operations if the FARC continued sending threats. During these meetings, staff explained the program's policy, methodology of intervention, and contracting policies through the JACs. Members of the community communicated with the illegal group to explain the program's position, and after a few days the construction works were resumed. The community committed to keep field staff updated on any new threats that could compromise the development of these activities.

4.4 TOLIMA

While FARC's Frente 25 was weakened by military activities in the area this quarter, it continues to reassert its presence in Southern Tolima by circulating pamphlets via its urban members (*milicianos*), who sought to build support for the Patriotic March and take advantage of the fear that it generated to extort or threaten the local population. It is clear that this continued presence is an effort to preserve an eventual route to Bogota. In spite of the ceasefire, the FARC continued to carry out violent activities in Tolima this quarter; one armed confrontation in November left one soldier dead and three others injured. These actions cast doubt on the validity of the unilateral ceasefire declared by the FARC in Cuba and its commitment to peace, and were denounced by representatives from the GOC, the church and the Colombian army. Following these events, the FARC announced that they will continue to honor the ceasefire, but that it maintains the right to self-defense if it is attacked. In spite of the ceasefire, the FARC has continued to carry out violent activities in Tolima and extortion was widespread during the period of October through December 2012. Overall, however, the military's strong hold in Tolima has permitted a controlled peace with a calm citizenry and decreased presence of guerrilla.

4 OVERALL PROJECT STATUS

4.1 CONTRACTS AND GRANTS

During the past quarter, the Contracts and Grants office focused on the implementation, modification and closure of existing activities and the implementation of new activities. As detailed in the table below, a total of 140 activities was officially approved during the past quarter and commitments towards these activities during the reporting period reached a total of \$5,334,786 USD.

TABLE 4: QUARTERLY COMMITMENTS BY COMPONENT

Component	Number of Activities	CELI funding committed (USD)	Counterpart public funding committed (USD)	Counterpart private funding committed (USD)	Totals (USD)
Social Development	41	\$ 1,330,651.89	\$ 860,644.22	\$ 1,151,519.95	\$ 3,342,816.06
Economic Development	31	\$ 2,434,517.89	\$ 685,057.78	\$ 5,374,528.32	\$ 8,494,104.00
Good Governance	21	\$ 1,316,978.88	\$ 522,108.89	\$ 157,383.33	\$ 1,996,471.10
Infrastructure/ Connectivity	20	\$ 1,176,375.45	\$ 1,148,949.27	\$ 384,943.40	\$ 2,710,268.12
Land	6	\$ 3,451,846.62	\$ 34,906,324.04	\$ 2,808,419.68	\$ 41,166,590.35
Victims	0	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Cross-cutting Activities	21	\$ 881,248.12	\$ 0.00	\$ 0.00	\$ 881,248.12
Totals (USD)	140	\$ 10,591,618.85	\$ 38,123,084.21	\$ 9,876,794.69	\$ 58,591,497.75

TABLE 5: DETAILED LIST OF APPROVED ACTIVITIES FOR CAQUETA

Component	Code	Name	CELI-Central Contribution (USD)	Counterpart Contribution (USD)	Total Value (USD)	Start Date	End Date
SOCIAL DEVELOPMENT	SD-02169-12	APOYO A LA REALIZACIÓN DE UN EVENTO CULTURAL PARA LA CELEBRACIÓN DE LAS FIESTAS SAMPEDRINAS EN EL MUNICIPIO DE LA MONTAÑITA	\$6,891	\$22,111	\$29,002	25-Oct-12	31-Oct-12
SOCIAL DEVELOPMENT	SD-02310-12	DOTACIÓN DEPORTIVA SUPERATE CON EL DEPORTE	\$34,741	\$4,989	\$39,730	3-Oct-12	5-Nov-12
SOCIAL DEVELOPMENT	SD-02317-12	DOTACION SUPERATE UNION PENEYA	\$14,773	\$1,667	\$16,440	18-Oct-12	19-Nov-12
SOCIAL DEVELOPMENT	SD-02319-12	FESTIVAL FOLCLÓRICO DIOSA DEL CHAIRÁ	\$26,056	\$0	\$26,056	19-Oct-12	19-Nov-12
SOCIAL DEVELOPMENT	SD-02374-12	JORNADA INTERINSTITUCIONAL UNIÓN PENEYA- LA MONTAÑITA	\$17,372	\$166,111	\$183,483	8-Nov-12	10-Dec-12
SOCIAL DEVELOPMENT	SD-02375-12	ENCUENTRO MUNICIPAL DE JUVENTUDES	\$17,628	\$22,778	\$40,406	8-Nov-12	17-Dec-12
SOCIAL DEVELOPMENT	SD-02376-12	POLÍTICA PÚBLICA EQUITAD DE LA MUJER	\$10,662	\$11,667	\$22,329	8-Nov-12	7-Dec-12
SOCIAL DEVELOPMENT	SD-02377-12	JUEGOS DEPORTIVOS CAMPESINOS	\$45,294	\$58,889	\$104,183	26-Nov-12	26-Dec-12
SOCIAL DEVELOPMENT	SD-02420-12	APOYO A LA CELEBRACIÓN DE NAVIDAD EN CARTAGENA DEL CHAIRA	\$2,616	\$3,333	\$5,949	3-Dec-12	2-Jan-13
SOCIAL DEVELOPMENT	SD-02423-12	APOYO A LA CELEBRACIÓN DE NAVIDAD EN LA MONTAÑITA	\$2,616	\$0	\$2,616	3-Dec-12	2-Jan-13
SOCIAL DEVELOPMENT	SD-02424-12	APOYO A LA CELEBRACIÓN DE NAVIDAD EN SAN VICENTE DEL CAGUAN	\$2,616	\$0	\$2,616	3-Dec-12	2-Jan-13
ECONOMIC DEVELOPMENT	ED-02299-12	FORTALECIMIENTO DE LA CADENA PRODUCTIVA DEL CACAO A TRAVÉS DEL MEJORAMIENTO DE LA ASISTENCIA TÉCNICA A SUS PRODUCTORES CON EL SOSTENIMIENTO DEL SGC DE LA EPSAGRO ASOC. DPTAL. DE PRODUCTORES DE CACAO D	\$21,501	\$45,139	\$66,640	7-Nov-12	6-May-13
ECONOMIC DEVELOPMENT	ED-02300-12	MEJORAMIENTO DE LA COMPETITIVIDAD GANADERA MEDIANTE MONITOREO SEROLÓGICO Y ASISTENCIA TÉCNICA INTEGRAL EN EL MARCO DE LA FASE II DEL PROYECTO "CERTIFICACIÓN DE FINCAS LIBRES DE BRUCELOSIS -TUBERCULOSIS	\$28,331	\$52,528	\$80,858	3-Dec-12	4-Feb-13
ECONOMIC DEVELOPMENT	ED-02301-12	MEJORAMIENTO DE LA SANIDAD ANIMAL EN LOS MUNICIPIOS DE CONSOLIDACIÓN MEDIANTE APOYO A LA GESTIÓN DEL COMITÉ DPTAL DE GANADEROS EN EL II CICLO DE VACUNACIÓN CONTRA LA FIEBRE AFTOSA Y BRUCELOSIS BOVINA	\$24,917	\$119,833	\$144,750	1-Nov-12	14-Dec-12
ECONOMIC DEVELOPMENT	ED-02328-12	APOYO A LA IX FERIA AGRÍCOLA, GANADERA Y COMERCIAL DE CARTAGENA DEL CHAIRÁ "EXPOCHAIRA 2012"	\$6,844	\$43,986	\$50,831	22-Oct-12	30-Nov-12
ECONOMIC DEVELOPMENT	ED-02329-12	FORTALECIMIENTO DE LA CULTURA E IDENTIDAD CAUCHERA MEDIANTE EL APOYO A LA REALIZACIÓN DEL ENCUENTRO DEPARTAMENTAL Y DÍA DEL CAUCHERO A FIN DE RESALTAR EL LIDERAZGO, SENTIDO DE PERTENENCIA, ARRAIGO POR	\$12,311	\$28,333	\$40,644	22-Oct-12	7-Dec-12
ECONOMIC DEVELOPMENT	ED-02330-12	MEJORAMIENTO DE LA CALIDAD DEL SERVICIO DE ASISTENCIA TÉCNICA EN LAS ZONAS DE CONSOLIDACIÓN, MEDIANTE EL APOYO PARA FINALIZAR EL PROCESO DE CERTIFICACIÓN EN LA NORMA ISO 9001:2008 DE LA EPSAGRO ASOHEC	\$17,836	\$51,111	\$68,947	13-Nov-12	12-Feb-13
ECONOMIC DEVELOPMENT	ED-02379-12	APOYO TÉCNICO ESPECIALIZADO A LOS MUNICIPIOS DE CONSOLIDACIÓN PARA ESTRUCTURAR PROPUESTAS DE ALIANZAS PRODUCTIVAS Y OPORTUNIDADES RURALES EN EL MARCO DE LAS CONVOCATORIAS DEL MINISTERIO DE AGRICULTURA	\$50,044	\$45,889	\$95,933	4-Dec-12	4-Mar-13
ECONOMIC DEVELOPMENT	ED-02421-12	III ENCUENTRO REGIONAL CACAOTERO	\$8,917	\$13,595	\$22,512	4-Dec-12	4-Jan-13
ECONOMIC DEVELOPMENT	ED-02349-12	APOYO PARA EL ACCESO A CRÉDITO DE LA POBLACIÓN RURAL COMO INSTRUMENTO DE SOPORTE ESTABLECIDO EN LA POLÍTICA PÚBLICA PARA EL DESARROLLO EMPRESARIAL CON CARÁCTER COMPETITIVO Y EFICIENTE	\$37,811	\$30,000	\$67,811	10-Dec-12	9-Apr-13
ECONOMIC DEVELOPMENT	ED-02378-12	ESTABLECIMIENTO DE CACAO EN SISTEMA AGROFORESTAL EN LA UNIÓN PENEYA, MONTAÑITA-CAQUETÁ	\$146,678	\$277,813	\$424,492	10-Dec-12	10-Jan-14
ECONOMIC DEVELOPMENT	ED-02380-12	FORTALECIMIENTO DE LA CADENA PRODUCTIVA LÁCTEA, A TRAVÉS DE LA PROTECCIÓN DE LA DENOMINACIÓN DE ORIGEN "QUESO DEL CAQUETÁ" MEDIANTE LA CONSTITUCIÓN DE SU CONSEJO REGULADOR	\$44,340	\$67,944	\$112,284	10-Dec-12	9-May-13
ECONOMIC DEVELOPMENT	ED-02381-12	FORTALECIMIENTO DE LA PRODUCCIÓN Y COMERCIALIZACIÓN DE CAUCHO NATURAL CON PEQUEÑOS PRODUCTORES EN LA MONTAÑITA, CAQUETÁ	\$160,503	\$341,652	\$502,154	10-Dec-12	9-Jan-14
ECONOMIC DEVELOPMENT	ED-02382-12	FORTALECIMIENTO DE LA PRODUCCIÓN Y COMERCIALIZACIÓN DE CAUCHO NATURAL CON PEQUEÑOS PRODUCTORES EN SAN VICENTE DEL CAGUÁN, CAQUETÁ	\$181,008	\$446,646	\$627,653	10-Dec-12	9-Jan-14
GOOD GOVERNANCE	GOB-02238-12	FORMULACIÓN DE LOS PLANES DE SALUD TERRITORIAL DEL MUNICIPIO DE CARTAGENA DEL CHAIRÁ EN EL DEPARTAMENTO DEL CAQUETÁ	\$15,471	\$7,833	\$23,304	10-Dec-12	9-Apr-13

GOOD GOVERNANCE	GOB-02302-12	FORMULACIÓN DE LOS PLANES DE SALUD TERRITORIAL DEL MUNICIPIO DE LA MONTAÑITA EN EL DEPARTAMENTO DEL CAQUETÁ	\$14,582	\$7,833	\$22,415	10-Dec-12	4-Mar-13
GOOD GOVERNANCE	GOB-02305-12	DIPLOMADO EN GESTIÓN MUNICIPAL, PARA LOS FUNCIONARIOS DE LOS MUNICIPIOS DE SAN VICENTE DEL CAGUÁN, CARTAGENA DEL CHAIRÁ Y LA MONTAÑITA EN EL DEPARTAMENTO DEL CAQUETÁ	\$34,566	\$7,000	\$41,566	10-Dec-12	9-Apr-13
GOOD GOVERNANCE	GOB-02307-12	FORMULACIÓN DE LOS PLANES DE SALUD TERRITORIAL DEL MUNICIPIO DE SAN VICENTE DEL CAGUÁN EN EL DEPARTAMENTO DEL CAQUETÁ	\$15,560	\$7,833	\$23,393	10-Dec-12	9-Apr-13
GOOD GOVERNANCE	GOB-02241-12	APOYO PARA EL FORTALECIMIENTO DEL BANCO DE PROGRAMAS Y PROYECTOS DE LA GOBERNACIÓN DE CAQUETÁ. TT-ARD-CCE-514-00432-12-C-141	\$13,667	\$2,222	\$15,889	2-Oct-12	1-Apr-13
GOOD GOVERNANCE	GOB-02242-12	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE CARTAGENA DEL CHAIRÁ EN EL DEPARTAMENTO DEL CAQUETÁ.	\$12,067	\$9,000	\$21,067	1-Nov-12	30-Apr-13
GOOD GOVERNANCE	GOB-02243-12	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE LA MONTAÑITA EN EL DEPARTAMENTO DEL CAQUETÁ.	\$11,733	\$1,667	\$13,400	16-Oct-12	15-Apr-13
GOOD GOVERNANCE	GOB-02244-12	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE SAN VICENTE DEL CAGUÁN EN EL DEPARTAMENTO DEL CAQUETÁ.	\$12,400	\$5,000	\$17,400	14-Nov-12	13-May-13
GOOD GOVERNANCE	GOB-02303-12	CAPACITACIÓN A DIGNATARIOS ELECTOS DE LAS JUNTAS DE ACCIÓN COMUNAL EN LOS MUNICIPIOS DE CARTAGENA DEL CHAIRÁ Y LA MONTAÑITA, EN EL DEPARTAMENTO DEL CAQUETÁ	\$95,464	\$63,589	\$159,053	15-Nov-12	12-Apr-13
GOOD GOVERNANCE	GOB-02304-12	APOYO PARA LA CONFORMACIÓN DEL CONSEJO MUNICIPAL DE JUVENTUDES EN EL MUNICIPIO DE CARTAGENA DEL CHAIRÁ, CAQUETÁ.	\$6,929	\$2,778	\$9,707	2-Oct-12	19-Nov-12
GOOD GOVERNANCE	GOB-02306-12	APOYO PARA FORTALECER LA CAPACIDAD OPERATIVA DE LAS PERSONERÍAS DE LOS TRES MUNICIPIOS DE CONSOLIDACIÓN EN CAQUETÁ	\$100,708	\$8,333	\$109,041	2-Oct-12	2-Sep-13
GOOD GOVERNANCE	GOB-02308-12	APOYO PARA LA IMPLEMENTACIÓN DE SALA DE AUDIENCIA VIRTUAL EN EL JUZGADO PROMISCOU MUNICIPAL DE SAN VICENTE DEL CAGUÁN, CAQUETÁ	\$26,250	\$2,778	\$29,028	29-Nov-12	28-Dec-12
INFRASTRUCTURE	SI-02268-12	Construcción del Restaurante Escolar para el Internado Escolar de Santafé del Caguán	\$76,208	\$276,192	\$352,400	9-Nov-12	8-Apr-13
INFRASTRUCTURE	SI-02408-12	Construcción de restaurante y batería sanitaria para la escuela rural Tigrera Baja - Cartagena del Chairá	\$96,024	\$56,672	\$152,697	10-Dec-12	9-Mar-13
INFRASTRUCTURE	SI-02406-12	Construcción de aula y restaurante escolar para la reubicación de la escuela rural Pore	\$63,932	\$41,444	\$105,377	19-Nov-12	19-Nov-12
INFRASTRUCTURE	SI-02409-12	Construcción de cuatro aulas para el Albergue Escolar de Santafé del Caguán - Cartagena del Chairá	\$106,168	\$139,004	\$245,173	19-Nov-12	19-Nov-12
INFRASTRUCTURE	SI-02410-12	Construcción de aula y batería sanitaria para la escuela rural Bocana Camicaya - Cartagena del Chairá	\$80,038	\$65,808	\$145,846	19-Nov-12	19-Nov-12
LAND	LD-02326-12	APOYO AL INCODER EN LA CULMINACIÓN DEL PROYECTO "TITULACIÓN DE PREDIOS ZONA DEL RIO CAGUÁN"	\$57,420	\$212,035	\$269,455	17-Dec-12	16-Jan-13
CROSS-CUTTING CONTRACTS	CCE-02337-12	COMITÉ PREVIO DE REVISIÓN (PREREC)- CAQUETÁ	\$1,943	\$0	\$1,943	17-Oct-12	16-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02373-12	COMITÉ DE REVISIÓN Y EVALUACIÓN (REC) CAQUETA	\$1,943	\$0	\$1,943	2-Nov-12	13-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02417-12	PRESENTACION DE TRABAJO REALIZADO POR EL PROGRAMA DE TIERRAS DE LA UCT EN MONTES DE MARIA	\$610	\$0	\$610	28-Nov-12	5-Dec-12
Totals - Caqueta (USD)			\$1,765,987	\$2,773,037	\$4,539,024		

TABLE 6: DETAILED LIST OF APPROVED ACTIVITIES FOR CAUCA

Component	Code	Name	CELI-Central Contribution (USD)	Counterpart Contribution (USD)	Total Value (USD)	Start Date	End Date
SOCIAL DEVELOPMENT	SD-02315-12	DOTACIÓN DE EQUIPOS MÉDICOS	\$42,940	\$267,210	\$310,151	12-Dec-12	11-Jan-13
SOCIAL DEVELOPMENT	SD-02316-12	RESTAURANTES ESCOLARES-TAMIZAJES VISUAL/AUDITIVO 10 ESCUELAS	\$137,950	\$281,551	\$419,501	13-Nov-12	12-Feb-13
SOCIAL DEVELOPMENT	SD-02324-12	PARQUE INFANTIL VEREDA LA MUNDA	\$3,083	\$134,160	\$137,243	10-Oct-12	30-Nov-12
ECONOMIC DEVELOPMENT	ED-02384-12	INCREMENTO DE LA PRODUCCIÓN DEL CULTIVO DE PLATANO (MUSA PARADISIACA), PARA MEJORAR EL INGRESO DE 39 FAMILIAS VINCULADAS A LA ASOCIACIÓN APROPLAM DEL MUNICIPIO DE MIRANDA DEPARTAMENTO DEL CAUCA	\$35,106	\$198,683	\$233,790	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02398-12	APOYO EN LA ESTRUCTURACIÓN DE PROPUESTAS TECNICAMENTE VIABLES, PARA PRESENTAR COMO PERFILES A "PROYECTO DE APOYO A ALIANZAS PRODUCTIVAS" PAAP PARA LA REGION SUR ORIENTE EN VALLE Y CAUCA	\$27,500	\$55,378	\$82,878	10-Dec-12	8-Feb-13
INFRASTRUCTURE	SI-02399-12	Construcción de la casa de la cultura del Municipio de Toribio en el departamento del Cauca, como espacio para realizar actividades lúdicas y cultur	\$117,852	\$253,118	\$370,970	16-Nov-12	16-Nov-12
INFRASTRUCTURE	SI-02411-12	Mejoramiento de los espacios de recreación y deporte con la adecuación del Polideportivo del municipio de Toribio, en zonas de cubierta de la cancha d	\$68,490	\$130,516	\$199,005	19-Nov-12	19-Nov-12
INFRASTRUCTURE	SI-02419-12	ACUEDUCTO CORINTO	\$71,568	\$0	\$71,568	30-Nov-12	30-Nov-12
GOOD GOVERNANCE	GOB-02350-12	FORTALECIMIENTO INSTITUCIONAL DE LA ADMINISTRACION MUNICIPAL DE CORINTO, MEDIANTE LA REVISION, AJUSTE Y APROBACION ANTE LAS INSTANCIAS CORRESPONDIENTE DEL PLAN BASICO DE ORDENAMIENTO TERRITORIAL DE A	\$60,500	\$151,806	\$212,306	15-Nov-12	14-May-13
INFRASTRUCTURE	SI-02323-12	DISEÑO CONSTRUCCION SALON MULTIPLE	\$94,578	\$154,958	\$249,536	13-Nov-12	12-Nov-13
LAND	LD-02385-12	APOYO AL PROCESO PREVIO DE ADQUISICIÓN DE TIERRAS POR PARTE DEL INCODER EN CAUCA	\$1,397,592	\$34,418,678	\$35,816,270	13-Nov-12	12-Mar-13
LAND	LD-02401-12	FORMALIZACIÓN DE LOS TÍTULOS DE PROPIEDAD DE SUS SEDES EDUCATIVAS, GEOREFERENCIACIÓN, ACTUALIZACIÓN CATASTRAL, DECLARACIONES DE CONSTRUCCIÓN Y ACTUALIZACIÓN DEL SISTEMA DE INFORMACIÓN DE INFRAESTRUCT	\$224,909	\$233,333	\$458,242	17-Dec-12	16-Jun-14
CROSS-CUTTING CONTRACTS	CCE-02269-12	REUNIONES DE TALLERES VEREDALES EN EL CAUCA	\$37,131	\$0	\$37,131	13-Nov-12	12-Dec-12
CROSS-CUTTING CONTRACTS	CCE-02322-12	PLAN DE TRABAJO EN EL MARCO DE LA POLÍTICA DE CONSOLIDACIÓN	\$183	\$0	\$183	4-Oct-12	5-Oct-12
CROSS-CUTTING CONTRACTS	CCE-02336-12	REUNIÓN DE PRE -REC- CAUCA	\$555	\$0	\$555	17-Oct-12	19-Oct-12
CROSS-CUTTING CONTRACTS	CCE-02347-12	REUNIÓN EQUIPO GOBERNACIÓN GESTORA SOCIAL, EQUIPO CONSOLIDACIÓN Y COLOMBIA RESPONDE	\$127	\$0	\$127	18-Oct-12	22-Oct-12
CROSS-CUTTING CONTRACTS	CCE-02353-12	ARTICULACIÓN INTER-INSTITUCIONAL EN EL TEMA DE LA FORMALIZACIÓN DE LA PROPIEDAD RURAL Y LA SOSTENIBILIDAD DE PROCESOS EN EL NORTE DEL CAUCA	\$289	\$0	\$289	22-Oct-12	24-Oct-12
CROSS-CUTTING CONTRACTS	CCE-02372-12	REUNIÓN DE REC - CAUCA	\$421	\$0	\$421	7-Nov-12	30-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02416-12	VISITA A MONTES DE MARIA, CON EL OBJETO DE CONOCER EL PROCESO DEL PROYECTO CREACION DEL DOCUMENTO HISTORICO DE DERECHOS	\$1,676	\$0	\$1,676	28-Nov-12	5-Dec-12
CROSS-CUTTING CONTRACTS	CCE-02426-12	EVENTOS Y DIVULGACION	\$103,222	\$0	\$103,222	17-Dec-12	16-Jan-13
Totals - Cauca (USD)			\$2,425,673	\$36,279,391	\$38,705,064		

TABLE 7: DETAILED LIST OF APPROVED ACTIVITIES FOR META

Component	Code	Name	CELI-Central Contribution (USD)	Counterpart Contribution (USD)	Total Value (USD)	Start Date	End Date
SOCIAL DEVELOPMENT	SD-02320-12	TRANSPORTE ELEMENTOS Y VIVERES A PROGRAMAS SOCIALES	\$10,556	\$94,543	\$105,099	2-Oct-12	29-Oct-12
SOCIAL DEVELOPMENT	SD-02331-12	DOTACION ELEMENTOS DIDACTICOS PARA 4 ESCUELAS	\$46,106	\$14,889	\$60,995	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02332-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA LA JULIA SEDE EL PLACER	\$19,539	\$2,556	\$22,094	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02333-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA LA JULIA SEDE LAS ROSAS	\$18,913	\$2,556	\$21,468	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02334-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA LA JULIA SEDE MONTEALEGRE	\$15,294	\$2,556	\$17,849	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02338-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA BUENOS AIRES	\$12,672	\$2,278	\$14,950	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02339-12	DOTACION ELEMENTOS DIDACTICOS INTERNADO PALESTINA	\$19,441	\$2,000	\$21,441	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02340-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA TERMALES	\$10,124	\$2,278	\$12,401	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02341-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA PUERTO ESPERANZA MD	\$9,526	\$2,278	\$11,804	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02342-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA JERICO	\$7,555	\$2,000	\$9,555	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02343-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA ALBANIA	\$10,355	\$2,000	\$12,355	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02344-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA GUAPAYA BAJO	\$10,250	\$2,000	\$12,250	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02345-12	DOTACION ELEMENTOS DIDACTICOS ESCUELA GUAPAYA MEDIO	\$10,396	\$2,000	\$12,396	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02346-12	DOTACION DEPORTIVA 8 VEREDAS	\$30,767	\$8,333	\$39,100	22-Oct-12	3-Dec-12
SOCIAL DEVELOPMENT	SD-02383-12	FESTIVAL RENACIMIENTO LLANERO	\$2,956	\$138,889	\$141,844	8-Nov-12	30-Nov-12
SOCIAL DEVELOPMENT	SD-02397-12	PREVENCION RECLUTAMIENTO JORNADAS PEDAGOGICAS	\$333,961	\$331,278	\$665,239	19-Dec-12	28-Feb-13
SOCIAL DEVELOPMENT	SD-02412-12	DONACIÓN ELEMENTOS AGRÍCOLAS FESTIVAL VELLOSEA	\$15,314	\$156,111	\$171,425	22-Nov-12	22-Nov-12
ECONOMIC DEVELOPMENT	ED-02387-12	APOYO A LA INSTITUCIONALIZACION TERRITORIAL RURAL MEDIANTE EL FORTALECIMIENTO DE UNA ALIANZA PRODUCTIVA DE TILAPIA CON PEQUEÑOS PRODUCTORES EN EL MUNICIPIO DE SAN JUAN DE ARAMA (META)	\$109,187	\$0	\$109,187	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02388-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE UNA ALIANZA PRODUCTIVA DE RECONVERSION GANADERA CON 38 PEQUEÑOS PRODUCTORES DE	\$133,944	\$0	\$133,944	11-Dec-12	10-Dec-13
ECONOMIC DEVELOPMENT	ED-02389-12	APOYO A LA INSTITUCIONALIZACION TERRITORIAL RURAL MEDIANTE EL FORTALECIMIENTO DE LA ALIANZA PRODUCTIVA DE RECONVERSION GANADERA CON PEQUEÑOS PRODUCTORES DE ASOLEVIS DEL MUNICIPIO DE VISTAHORMOSA (ME)	\$114,829	\$0	\$114,829	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02390-12	FORTALECIMIENTO A LA IMPLEMENTACION DE LA POLÍTICA NACIONAL DE CONSOLIDACION TERRITORIAL MEDIANTE EL APOYO A LA UNA ALIANZA PRODUCTIVA EN CACAO DE LOS PEQUEÑOS PRODUCTORES DE ASOPROCAVIS EN EL MUNICIPIO	\$70,278	\$0	\$70,278	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02391-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE UNA ALIANZA PRODUCTIVA EN CACAO CON PEQUEÑOS PRODUCTORES DE LA ASOCIACION ASOLI	\$91,822	\$0	\$91,822	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02392-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE LA PRODUCCIÓN Y COMERCIALIZACIÓN DE CAUCHO NATURAL CON LOS PEQUEÑOS PRODUCTORES	\$92,525	\$192,323	\$284,848	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02393-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE LA PRODUCCIÓN Y COMERCIALIZACIÓN DE CAUCHO NATURAL CON LOS PEQUEÑOS PRODUCTORES	\$98,512	\$204,336	\$302,848	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02394-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE LA ALIANZA PRODUCTIVA DE RECONVERSION GANADERA CON PEQUEÑOS PRODUCTORES DEL MUNI	\$130,611	\$619,421	\$750,032	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02395-12	APOYO A LA POLITICA DE CONSOLIDACIÓN MEDIANTE LA INSTITUCIONALIZACION TERRITORIAL RURAL A TRAVÉS DEL FORTALECIMIENTO DE UNA ALIANZA PRODUCTIVA DE RECONVERSION GANADERA CON 33 PEQUEÑOS PRODUCTORES DE	\$120,451	\$547,285	\$667,736	10-Dec-12	9-Dec-13
ECONOMIC DEVELOPMENT	ED-02217-12	MEJORAMIENTO GENÉTICO Y ASISTENCIA TÉCNICA A PRODUCTORES DE CACAO ASOCIADOS A AGROCALFA EN LA VEREDA CAÑO ALFA DE PUERTO RICO, META.	\$11,200	\$26,667	\$37,867	30-Oct-12	29-Oct-13
ECONOMIC DEVELOPMENT	ED-02386-12	APOYO A LA INSTITUCIONALIDAD EN LA ESTRUCTURACION DE UN PORTAFOLIO DE PROYECTOS PARA LOS MUNICIPIOS DE LA ZONA DE CONSOLIDACION, QUE SE PRESENTARAN A LAS CONVOCATORIAS DE ALIANZAS PRODUCTIVAS Y OPORTU	\$37,306	\$31,667	\$68,972	7-Dec-12	15-Feb-13
GOOD GOVERNANCE	GOB-02405-12	ACOMPANIAMIENTO PARA LA CONSTRUCCIÓN DEL CONTRATO PLAN PARA LA ZONA DE CONSOLIDACIÓN	\$70,456	\$23,333	\$93,789	12-Nov-12	10-Jun-13

GOOD GOVERNANCE	GOB-02221-12	APOYO A LA IMPLEMENTACION DE LA LEY DE VICTIMAS EN LOS MUNICIPIOS DE MACARENA FOCALIZADOS POR EL PROGRAMA COLOMBIA RESPONDE CELI CENTRAL	\$130,488	\$32,090	\$162,578	19-Nov-12
GOOD GOVERNANCE	GOB-02285-12	APOYO A LA IMPLEMENTACION DE LA POLITICA NACIONAL DE SEGURIDAD Y CONVIVENCIA CIUDADANA EN LOS MUNICIPIOS DE MACARENA FOCALIZADOS POR EL PROGRAMA COLOMBIA RESPONDE CELI CENTRAL	\$218,889	\$83,333	\$302,222	3-Dec-12
GOOD GOVERNANCE	GOB-02404-12	FORTALECIMIENTO DE LOS SISTEMAS LOCALES DE PARTICIPACIÓN (JACS)	\$160,789	\$180,183	\$340,972	6-Dec-12
SOCIAL INFRASTRUCTURE & CONNECTIVITY	SI-02431-12	MEJORAMIENTO DE LAS CONDICIONES DE TRANSITABILIDAD DE LA VIA QUE COMUNICA EL MUNICIPIO DE LA MACARENA (META) CON EL CENTRO POBLADO LA CRISTALINA DE LOZADA MEDIANTE LA CONSTRUCCION DE UN PUENTE SO	\$99,959	\$190,537	\$290,496	24-Dec-12
LAND	LD-02318-12	GENERAR CONDICIONES DE DESARROLLO Y FORTALECER EL CONTROL INSTITUCIONAL DE LA ZONA DE CONSOLIDACIÓN MEDIANTE EL APOYO PARA LA FORMULACIÓN DEL PLAN DE MANEJO AMBIENTAL INTEGRAL DEL DISTRITO DE MANEJO I	\$394,631	\$546,309	\$940,939	17-Dec-12
LAND	LD-02321-12	APOYO LOGÍSTICO A LA UNIDAD DE RESTITUCIÓN PARA EL IMPULSO DE LA FASE ADMINISTRATIVA DEL PROCESO RESTITUCIÓN EN META	\$1,320,228	\$2,223,667	\$3,543,894	17-Dec-12
CROSS-CUTTING CONTRACTS	CCE-02371-12	COMITE EVALUACION REC- META	\$717	\$0	\$717	7-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02400-12	APOYO LOGÍSTICO REQUERIDO PARA LA REALIZACIÓN DE EVENTOS PROGRAMADOS POR LA REGIONAL - META	\$72,667	\$0	\$72,667	28-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02403-12	VISITA DE USAID A LOS PROYECTOS DE COLOMBIA RESPONDE EN URIBE	\$2,871	\$0	\$2,871	15-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02425-12	VISITA USAID AMBIENTAL	\$2,000	\$0	\$2,000	12-Dec-12
Totals - Meta (USD)			\$4,068,079	\$5,669,694	\$9,737,774	

TABLE 8: DETAILED LIST OF APPROVED ACTIVITIES FOR TOLIMA

Component	Code	Name	CELI-Central Contribution (USD)	Counterpart Contribution (USD)	Total Value (USD)	Start Date	End Date
SOCIAL DEVELOPMENT	SD-02327-12	APOYO AL LANZAMIENTO ESTRATEGIA "LA GENERACION QUE INSPIRA AL TOLIMA"	\$2,667	\$0	\$2,667	8-Oct-12	29-Oct-12
SOCIAL DEVELOPMENT	SD-02335-12	SUPERATE CON EL DEPORTE	\$46,561	\$32,944	\$79,506	22-Oct-12	22-Nov-12
SOCIAL DEVELOPMENT	SD-02348-12	ENCUENTRO REGIONAL DE JOVENES	\$62,222	\$67,433	\$129,656	25-Oct-12	30-Nov-12
SOCIAL DEVELOPMENT	SD-02356-12	DOTACIÓN RESTAURANTE ESCOLAR	\$3,542	\$6,861	\$10,403	8-Nov-12	31-Dec-12
SOCIAL DEVELOPMENT	SD-02357-12	DOTACIÓN MATERIAL DIDÁCTICO LUDOMALOKA	\$9,987	\$7,417	\$17,404	8-Nov-12	31-Dec-12
SOCIAL DEVELOPMENT	SD-02358-12	DOTACIÓN PLANTA ELÉCTRICA A HOSPITAL MARÍA INMACULADA	\$19,919	\$1,444	\$21,363	17-Dec-12	16-Jan-13
SOCIAL DEVELOPMENT	SD-02359-12	DONACIÓN MOTOBOMBA - PLANTA ELÉCTRICA	\$4,989	\$3,333	\$8,322	8-Nov-12	31-Dec-12
SOCIAL DEVELOPMENT	SD-02360-12	DOTACIÓN SILLAS DE RUEDAS	\$4,728	\$278	\$5,006	8-Nov-12	17-Dec-12
SOCIAL DEVELOPMENT	SD-02361-12	PROGRAMA RADIO CONEXIÓN CIVIL	\$20,556	\$31,111	\$51,667	8-Nov-12	17-Dec-12
SOCIAL DEVELOPMENT	SD-02362-12	PREVENCIÓN RECLUTAMIENTO FESTIVAL "TOLIMA ACTIVA"	\$206,522	\$118,333	\$324,855	14-Nov-12	13-Feb-13
ECONOMIC DEVELOPMENT	ED-02369-12	CARACTERIZACIÓN DE LA PRODUCCIÓN DE PANELA EN EL SUR DEL DEPARTAMENTO DEL TOLIMA	\$60,889	\$0	\$60,889	10-Dec-12	9-Apr-13
ECONOMIC DEVELOPMENT	ED-02370-12	DIAGNÓSTICO Y CARACTERIZACIÓN DE LA PRODUCCIÓN PISCÍCOLA, Y FORMULACIÓN DE UN PROYECTO DE PRE-FACTIBILIDAD PARA SU MEJORAMIENTO TÉCNICO, AGROINDUSTRIAL Y COMERCIAL EN EL SUR DEL TOLIMA	\$48,611	\$0	\$48,611	10-Dec-12	9-Apr-13
ECONOMIC DEVELOPMENT	ED-02414-12	TECNIFICACIÓN PLANTACIONES CAFÉ	\$404,554	\$2,619,356	\$3,023,910	10-Dec-12	9-Jul-13
ECONOMIC DEVELOPMENT	ED-02239-12	DIAGNÓSTICO CAPACIDAD ORGANIZACIONAL -ICO MUNICIPIOS ATACO, CHAPARRAL, PLANADAS Y RIOBLANCO -TOLIMA	\$41,841	\$0	\$41,841	12-Oct-12	30-Nov-12
GOOD GOVERNANCE	GOB-02257-12	APOYO AL FORTALECIMIENTO DE LA CAPACIDAD DE LOS CONCEJOS MUNICIPALES EN LOS CUATRO MUNICIPIOS DE CONSOLIDACIÓN EN SUR DE TOLIMA	\$176,079	\$27,778	\$203,857	15-Oct-12	15-Nov-13
GOOD GOVERNANCE	GOB-02259-12	APOYO AL ACCESO AL SISTEMA GENERAL DE REGALÍAS DE LOS MUNICIPIOS DE ATACO, CHAPARRAL, PLANADAS Y RIOBLANCO TOLIMA FOCALIZADOS POR EL PROGRAMA COLOMBIA RESPONDE CELI CENTRAL	\$59,167	\$0	\$59,167	1-Nov-12	31-Mar-13
GOOD GOVERNANCE	GOB-02367-12	APOYO PARA EL FORTALECIMIENTO DE LAS CAPACIDADES INSTITUCIONALES DE LOS MUNICIPIOS PRIORIZADOS PARA GARANTIZAR EL ACCESO A JUSTICIA A TRAVÉS DE LAS CASAS DE JUSTICIA	\$65,011	\$39,218	\$104,229	8-Nov-12	7-Dec-12
GOOD GOVERNANCE	GOB-02368-12	APOYO PARA LA REALIZACIÓN DE LAS JORNADAS DE JUSTICIA MÓVIL EN LOS MUNICIPIOS PRIORIZADOS POR EL PLAN NACIONAL DE CONSOLIDACIÓN EN EL SUR DEL TOLIMA	\$16,206	\$15,884	\$32,090	8-Nov-12	7-Dec-12
INFRASTRUCTURE	SI-02261-12	Diseño puente vehicular sobre río Amoya en la vereda Mesa de Aguayo, municipio de Chaparral -Tolima	\$30,556	\$0	\$30,556	13-Nov-12	13-Mar-13
INFRASTRUCTURE	SI-02262-12	Diseño puente vehicular sobre el río Chiras en el corregimiento La Marina, municipio de Chaparral -Tolima	\$19,444	\$0	\$19,444	13-Nov-12	13-Mar-13
INFRASTRUCTURE	SI-02263-12	Diseño puente vehicular sobre quebrada La Paula en el corregimiento Risalda Calarma, municipio de Chaparral - Tolima	\$22,222	\$0	\$22,222	14-Nov-12	13-Mar-13
INFRASTRUCTURE	SI-02264-12	Diseño puente vehicular sobre río Tetuan en la vereda Pataló, municipio de Chaparral - Tolima.	\$30,556	\$0	\$30,556	13-Nov-12	13-Mar-13
INFRASTRUCTURE	SI-02364-12	Mejoramiento Acueducto vereda PotreritodeAguayo y vereda EspirituSantoAlbania.mpio de Chaparral.Tolima	\$46,401	\$27,833	\$74,234	27-Nov-12	30-Mar-13
INFRASTRUCTURE	SI-02366-12	Mejoramiento vía Planadas - vereda los Andes.mpio de Planadas.Tolima	\$82,886	\$151,373	\$234,259	10-Dec-12	9-Mar-13
INFRASTRUCTURE	SI-02363-12	Adecuación Planta Tratamiento y micromedición Acueducto Santiago Perez.mpio de Ataco.Tolima	\$17,299	\$7,678	\$24,977	7-Nov-12	7-Nov-12
INFRASTRUCTURE	SI-02365-12	Diseño puente mular sobre Quebrada La Estrella en la vereda Nueva Jerusalem.mpio de Planadas.Tolima	\$6,667	\$0	\$6,667	7-Nov-12	7-Nov-12
INFRASTRUCTURE	SI-02427-12	CONSTRUCCIÓN PUENTE MULAR VEREDA EL CANELO.MUNICIPIO DE RIOBLANCO.TOLIMA	\$29,809	\$29,097	\$58,906	31-Dec-12	1-Mar-13
INFRASTRUCTURE	SI-02428-12	CONSTRUCCIÓN POLIDEPORTIVO ESCUELA VEREDA HELECHALES MUNICIPIO DE CHAPARRAL - TOLIMA	\$15,719	\$9,661	\$25,380	31-Dec-12	30-Jan-13
LAND	LD-02267-12	APOYO A LA FORMALIZACIÓN DE PREDIOS PRIVADOS EN EL SUR DE TOLIMA	\$57,067	\$80,722	\$137,789	17-Oct-12	16-Aug-13
CROSS-CUTTING CONTRACTS	CCE-02402-12	COMITÉ DE EVALUACIÓN PRE REC- 31 DE OCTUBRE DEL 2012	\$1,333	\$0	\$1,333	31-Oct-12	23-Nov-12
CROSS-CUTTING CONTRACTS	CCE-02413-12	APOYO LOGISTICO NECESARIO PARA LA REALIZACIÓN DE EVENTOS DE LA REGIONAL TOLIMA	\$76,111	\$0	\$76,111	27-Nov-12	26-Nov-13
CROSS-CUTTING CONTRACTS	CCE-02415-12	COMITE DE EVALUACION REC	\$2,194	\$0	\$2,194	28-Nov-12	5-Dec-12
CROSS-CUTTING CONTRACTS	CCE-02422-12	COMITE DE EVALUACION REC DIC 12	\$2,256	\$0	\$2,256	11-Dec-12	13-Dec-12
Totals - Tolima (USD)			\$1,694,568	\$3,277,757	\$4,972,325		

4.2 TOTAL CELI SPENDING

CELI Central spent a total of \$5,640,889.32 USD this quarter. The expense distributions are detailed in Tables 9 and 10, which show expenditures by budget line item, and also by component, which (in addition to sub-contracts) is expended from the Activity Fund.

TABLE 9: QUARTERLY EXPENDITURES BY BUDGET LINE ITEM

Description	October (USD)	November (USD)	December (USD)	Totals (USD)
Direct Labor	\$217,136.45	\$217,074.07	\$221,093.99	\$655,304.51
Fringe Benefits	\$85,374.21	\$88,507.78	\$290,866.13	\$464,748.12
Travel, Transportation and Per Diem	\$34,367.39	\$39,391.82	\$75,909.94	\$149,669.15
Allowances	\$23,673.26	\$20,784.63	\$28,485.29	\$72,943.18
Grants & Subcontracts	\$597,884.29	\$972,038.26	\$1,641,830.54	\$3,211,753.09
Equipment	\$79,753.18	\$11,081.27	\$24,874.15	\$115,708.60
Other Direct Costs	\$77,411.79	\$73,711.53	\$228,690.72	\$379,814.04
Indirect Costs	\$132,567.20	\$137,518.40	\$206,373.01	\$476,458.61
Fee	\$46,184.94	\$57,728.31	\$10,576.77	\$114,490.02
Totals (USD)	\$1,294,352.71	\$1,617,836.07	\$2,728,700.54	\$5,640,889.32

TABLE 10: QUARTERLY EXPENDITURES BY COMPONENT

Component	Number of Activities	CELI Executed (USD)	Counterpart private funding executed (USD)	Counterpart public funding executed (USD)	Totals (USD)
Social Development	41	\$ 1,105,800.38	\$ 0.00	\$ 230,900.64	\$ 1,336,701.02
Economic Development	31	\$ 375,456.44	\$ 0.00	\$ 19,444.44	\$ 394,900.89
Good Governance	21	\$ 431,672.37	\$ 0.00	\$ 7,971.11	\$ 439,643.48
Infrastructure/ Connectivity	20	\$ 598,217.08	\$ 2,279.79	\$ 1,666.67	\$ 602,163.54
Land	6	\$ 293,029.02	\$ 0.00	\$ 0.00	\$ 293,029.02
Victims	0	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
Cross-cutting Activities	21	\$ 156,653.52	\$ 0.00	\$ 0.00	\$ 156,653.52
Total (USD)		\$ 2,960,828.80	\$ 2,279.79	\$ 259,982.86	\$ 3,223,091.46

4.3 HUMAN RESOURCES

This quarter, six new employees were hired, including three in Cauca (a Contracts and Grants Specialist and Thematic Specialists for Economic Development and Infrastructure), one in Bogota (Administrative Assistant Cindy Heredia), and a Finance Specialist in Villavicencio. Finally, Jose Ramirez took office as the Regional Director of Colombia Responde's Meta office, taking over from Orlando Meneses, who had successfully held this post since March 2012.